

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1A-1. CoC Name and Number: NY-600 - New York City CoC

1A-2. Collaborative Applicant Name: New York City Department of Homeless Services

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New York City Department of Homeless Services

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	No

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	07/28/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
	1. Established total points available for each project application type.	Yes
	2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
	3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
	1. Did your CoC reject or reduce any project application(s)?	Yes
	2. Did your CoC inform the applicants why their projects were rejected or reduced?	Yes
	3. If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/03/2022

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/03/2022
1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC’s website or affiliate’s website–which included: 1. the CoC Application, and 2. Priority Listings.	10/18/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2A-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
	1. how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
	2. how your CoC addresses individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

1) New York City has worked with researchers to empirically identify risk factors that are predictive of shelter entry and thus develop a Risk Assessment Questionnaire (RAQ) used by the City’s homelessness prevention program, Homebase. This peer-reviewed research (including Shinn et al 2013, Am. Journal of Public Health, Efficient Targeting of Homelessness Prevention Services for Families) followed 11,000 families and 10,000 individuals who applied for services over six years. This research confirmed that while a history of homelessness is the most predictive risk factor for future homelessness, NYC’s homelessness prevention programs can most effectively target services to families who have never been homeless by providing a full range of prevention services to those with risk factors including experiencing frequent moves, severe family or landlord discord, involvement with child protective services, and eviction. A NYC Department of Social Services 2021 evaluation of the RAQ for families with children (Mullen et al 2021, Housing Policy Debate, Periodic Evaluations of Risk Assessments: Identifying Families for Homeless Prevention Services) found that the RAQ remains predictive and suggested improvements based on regression results and program leadership input; revisions are underway. The CoC further targets prevention efforts based on analysis of data from city agencies and data on neighborhood and building characteristics to estimate households who are at high risk of first-time homelessness and which buildings/communities that are likely to house those at risk.

2) To reduce first-time homelessness, NYC provides \$58 million/year for Homebase prevention programs administered in partnership with not-for-profit agencies across the five boroughs to provide financial assistance (including links to public benefits), financial counseling, mediation, and assistance with relocation and employment; provides funds in excess of \$160 million annually for legal services for tenants facing eviction and harassment, including legal representation under New York City’s groundbreaking first-in-the-nation Right-to-Counsel; provides rental arrears grants and rental supplements to support housing stability; and has established legally required protocols for discharge planning to prevent discharges from jails and hospitals into homelessness.

3) NYC HRA Chief Homelessness Prevention Officer Bruce Jordan oversees the strategy.

2A-2.	Length of Time Homeless–Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	
	Describe in the field below:	
1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1) To reduce length of time homeless, NYC Dept. of Homeless Services (DHS) requires all emergency shelters to identify housing options using the CoC Coordinated Entry CAPS Survey for every household and develop service plans within 48 hours of entry. In addition, NYC has made an enormous investment in local rental assistance and permanent housing programs to facilitate transitions out of homelessness. This includes the City-funded rental assistance program CityFHEPS, the City-funded PSH initiative NYC 15/15, and the prioritization of homeless families for public housing. The CoC adopted CPD Notice 16-11 in 2015 to ensure prioritization for PSH based on length of homelessness. 100% of CoC-funded PSH beds are dedicated to Chronically Homeless individuals. NYC requires CoC funded projects follow a Housing First approach to ensure access to PH quickly without barriers. The CoC finalized Coordinated Assessment and Placement System (CAPS) procedures to include a three - level standardized vulnerability assessment that prioritizes based on length of time homeless and vulnerability.

2) NYC DHS closely monitors length of stay for clients in the city shelter system (the majority of ES beds in NYC), with a particular focus on clients with the longest stays (defined as staying in shelter more than 2 years in the last 4 years). In addition, DSS and the HRA Coordinated Entry team maintain a By-Name-List of individuals who are chronically homeless (and therefore have long homelessness histories) are tracked regularly and prioritized for housing.

3) NYC DSS Commissioner Gary P. Jenkins oversees the strategy.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
Special NOFO Section VII.B.2.d.		
Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:		
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1) NYC invests heavily in a range of efforts to facilitate housing placement, particularly to subsidized units. In the past year, this has included increasing the rental subsidy limits in the City-funded rental assistance program (CityFHEPS) and implementing the HUD Emergency Housing Voucher program in collaboration with NYC PHAs and CoC partners. In addition, DSS has launched a landlord management system to streamline landlord payments and documentation requirements and incentivize more landlords to participate in City-funded programs. NYC continues to increase the number of supportive housing units through the NYC 15/15 initiative, and to improve the supportive housing process. The latter includes improvements to NYC’s Coordinated Assessment and Placement System (CAPS) and collaboration with HUD-funded technical assistance to produce high quality supportive housing navigation materials for clients and providers (available on NYC CoC website).

2) NYC’s permanent housing retention/placement rate is 99%. All households who leave shelter into PH are eligible for community-based aftercare services through the nationally recognized Homebase program and landlords can also call Homebase for assistance. For highly vulnerable populations, the CoC provides Critical Time Intervention and evidence-based practices promote retention (for instance, HPD uses a Housing Retention and Stabilization Service model for formerly homeless households in homeless set aside units). Finally, the CoC participates in the Moving On initiative to move individuals from PSH to more independent permanent settings.

2A-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate. (All Applicants) Special NOFO Section VII.B.2.e.	
Describe in the field below:		
1.	how your CoC identifies individuals and families who return to homelessness;	
2.	your CoC’s strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1) NYC worked with outside researchers and experts in the field to determine which risk factors predict shelter entry, including reentry. The studies confirmed that factors such as having a history of shelter use or recently applying to shelter were the most predictive, along with frequent moves, family or landlord discord, eviction, and institutional discharge. All households applying for prevention services are screened using the risk assessments informed by this research. Additionally, the economic fallout from both the Covid-19 pandemic and the end of the local eviction moratorium have created an unprecedented demand for rent arrears in housing court. NYC identifies client who may return to shelter who are at risk of eviction in housing court. NYC HRA’s Rental Assistance Unit (RAU) assists tenants in verifying for housing court the status of their applications for emergency rental assistance and ongoing rental assistance. In certain instances, such as tenants at imminent threat of eviction, RAU may be able to assist tenants with initiating applications and providing presumptive determinations of eligibility for emergency rental assistance and ongoing rental assistance, in support of tenant’s Order to Show Cause application to the Court.

2) NYC strategies to reduce returns to shelter include Homebase Prevention services, including aftercare services (including financial assistance and landlord mediation) for households who transition from shelter to PH, on-site public benefits access at prevention programs through co-located HRA staff in the non-profit neighborhood offices, and data analysis to improve prevention targeting. Given the unprecedented demand for rent arrears in NYC, an increasingly important strategy is the large City investment in rental assistance and anti-eviction legal services to keep rent- burdened people housed and proactive prevention outreach to renters with housing issues. Emergency financial assistance and other services that address financial instability are crucial homelessness prevention tools that can help keep people housed.

3) NYC Commissioner Gary P. Jenkins oversees the strategy.

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	

Describe in the field below:	
1.	the strategy your CoC has implemented to increase employment cash sources;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,500 characters)

1) All HRA employment programs include training, education, job readiness and job search supports as an integral part of their services to prepare clients for higher wage jobs. Additionally, programs offer post-placement training to support ongoing career and wage growth. Performance data w/ contracted providers includes information on median and average wages. NYC CoC provides support to TH/PH projects working to increase client income via HRA and the Income Access and Performance and Quality Improvement Committees. DSS data management tech assistance includes review of data quality assurance methods, guidance on how to track changes in income, and monitoring of annual assessments w/in required timeframes.

2) NYC strategies to improve employability, job-readiness and earnings potential among homeless clients include contracts w/workforce providers to serve Cash Assistance (CA) shelter clients and some non-CA clients receiving a city funded housing subsidy. These contracted community orgs, some w/ a proven record of serving the homeless, provide clients w/ a comprehensive, individualized employability assessment and development of a personalized employment plan and job placement/retention services. The partnered orgs also connect clients to subsidized jobs programs targeting shelter clients w/ the NYC Dept of Sanitation and other municipal agencies as well as education, internship, and other opportunities to prepare clients for employment and increase cash income. Employers are frequently on-site recruiting for existing job opportunities. HRA assists w/ organizing large-scale recruitment events w/ a streamlined hiring process for clients and employers alike. The CoC strategy to increase employment income includes holding CoC-funded PSH, TH, and RRH projects accountable by including the percent of clients who increased or gained employment income as a key metric on the annual CoC Evaluation.

3) NYC HRA First Deputy Commissioner Ryan Murray oversees the strategy.

2A-5a.	Increasing Non-employment Cash Income—Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase non-employment cash income;	
	2. your CoC's strategy to increase access to non-employment cash sources; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1 and 2) The NYC CoC Income Access Committee focuses on strategic implementation of SOAR in NYC and encourages CoC organizations to train case managers (CM) on the SOAR approach. SOAR is a national program designed to increase access to the disability income benefit programs administered by the Social Security Administration (SSA) for eligible adults who are experiencing or are at-risk of homelessness and have a mental illness, medical impairment, and/or a co-occurring substance use disorder. Since its inception, the use of SOAR has resulted in a 65% approval rate for SSI/SSDI, which is almost twice the national approval rate. Certified case managers apply for SSI/SSD on behalf of homeless or formerly homeless persons increasing their non-cash income. From July 2021 to June 2022, twenty-five (25) applications were filed by SOAR Certified CM, of those 17 were approved in an average timeframe of 134 days. These first-time application rates are consistent with the national SOAR rates. New York City also filed 10 determination reconsiderations of those six were approved taking an average of 153 days. HRA Customized Assistance Services also assists HRA Cash Assistance clients with obtaining SSI. Services include first time application submission and application appeals. The CoC Newsletter announces SOAR training cohorts, posts to the CoC website, and shares resources on how to apply for public benefits options including SSI, Cash Assistance, and Medicaid. HRA also shares current info about mainstream means-tested benefits to homeless services providers via correspondence, communications and Access HRA, a web-based public benefits screening, and enrollment portal. The SOAR approach, in combination with the Social Security's Sequential Evaluation, is utilized by HRA's Wellness, Employment, Comprehensive Assessment and Rehabilitation (WeCARE) division to assist clients with medical and/or mental health barriers to employment access to SSI/SSDI for a better quality of life.

2) NYC HRA, in partnership with the CoC Income Access Committee, is responsible for overseeing the strategy.

2B. Coordination and Engagement–Inclusive Structure and Participation

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2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
13.	Law Enforcement	Yes	No	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	No	No	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	No	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	No	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	No	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	No	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1) The New York City Continuum of Care (NYC CoC) welcomes to participate all New York City based persons, organizations, and agencies dedicated to the mission of ending homelessness. We publicize our quarterly public meetings, subcommittees, Annual Evaluation, HMIS, coordinated entry updates and distribute a monthly newsletter on the website and through a 1200+ subscribers' listserv. Anyone can join by attending a public meeting, subscribing to the CoC listserv, and/or joining a CoC subcommittee if applicable/eligible. A link to register for the CoC listserv is located on the website homepage, shown at the bottom of all NYC CoC materials, and an invitation to join, and bring others, is announced at every CoC meeting. The CoC also utilizes the NYC Dept of Social Services (NYC DSS) and Dept. Homeless Services (DHS) social media accounts to encourage participation. Since 2021, DSS hired four new staff persons whose work includes actively communicating and engaging with providers and our coalition communities serving unhoused New Yorkers.

2) The CoC website is ADA compliant and to ensure effective communication w/ individuals with disabilities, it has the capacity of translating to 100+ languages. The website promotes navigation that uses assistive technology such as screen readers and screen magnifiers and promotes easy access to City programs/resources. Additionally, the community engagement team works closely to support CoC members with disabilities to access formal and informal communications and allow for adaptive ways to contribute to and attend meetings.

3) All committees, including the Persons with Lived Experience (PWLE) Committee and Youth Action Board (YAB) regularly conduct membership outreach (via social media & direct outreach) to expand membership. PWLE and YAB members are strongly encouraged to invite current and former program participants to all open CoC meetings.

4) Starting in 2020, the CoC uses a video conference format as an outreach tool for large public meetings and smaller committee meetings to encourage providers who may not otherwise have the time or ability to attend in person meetings. The CoC engages, promotes, and includes member organizations' (many of which serve Black, Latino, LGBTQ+, and persons w/ disabilities) with member outreach and in monthly newsletter features to emphasize equity and focuses on ensuring membership reflects the populations served by the CoC. This approach has been successful in reaching new community members interested in applying for HUD fun

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1) NYC CoC solicits and incorporates views from a diverse group of stakeholders engaged in ending homelessness. In all CoC committees, membership must include representation from at least one government, nonprofit provider, an at-large member, a coalition representative and persons with lived experience to ensure balanced representation. Current At-large CoC membership includes financial/technical assistance organizations for supportive housing providers and affordable housing developers. Non-profits involved in the CoC are led by and serve LGBTQ+, persons with disabilities, and black, brown, and other people of color. The CoC uses a general email account the CoC community can use to share announcements with the CoC listserv (e.g., events, job postings, committee openings, and other announcements for the community) and for CoC members and external stakeholders to submit questions and/or concerns to NYC CoC leadership.

2) CoC Public Meeting agendas are designed to offer participants a range of useful CoC Program regulatory related information, and more general homeless services related activities happening in New York City. The CoC regularly monitors participation lists from these, and other CoC meetings looking for new or first-time meeting attendees. The NYC DSS Community Engagement team reaches out to these groups inviting them to present at public meetings to introduce themselves and/or their organization to the CoC. Also, a new feature of the NYC CoC monthly newsletter is an article series called “CoC Spotlight,” to highlight impactful initiatives, programs, CoC members, and more to better connect the community. CoC members submit the articles and photos and are regularly invited to pitch article ideas.

3) Based on feedback collected during committee meetings and other CoC sponsored events, the CoC addresses suggested improvements and new approaches synthesizing feedback and drafting proposals for the Steering Committee’s consideration. Additionally, during quarterly public CoC meetings (with an average of 180 attendees), the CoC solicits input from the community by using post meeting feedback surveys to improve future meeting engagement, content, and shared resources. Additionally in 2021 the CoC and YHDP planning committee held a series of convenings of Subject Matter Experts (SME’s) do inform development of action steps to address key YHDP goals, which further expanded the reach of feedback beyond typical CoC members.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
	Special NOFO Section VII.B.3.a.(4)	

Describe in the field below how your CoC notified the public:	
1.	that your CoC’s local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and

5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.
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(limit 2,500 characters)

1) The CoC widely distributed the Special Unsheltered NOFO local competition materials on DSS, HRA and DHS social media accounts, through the email listserv of 1200+ subscribers, and created a dedicated Special Unsheltered NOFO page on the CoC website where the local competition materials were posted with the submission timeline and useful resources.

2) Instructions, definitions of key terms, and eligibility criteria are incorporated into the materials, and guidance is embedded to make the process accessible to those unfamiliar with the CoC Program. DSS held a bidder’s conference and provided individualized technical assistance to any requesting organization, with a focus on first time applicants. The CoC held a number of stakeholder meetings to spread the word about the opportunity to apply for funds through this NOFO, with a focus on first time applicants that work closely with Street Outreach/unsheltered homelessness in our City.

3) Local competition materials to solicit new project applications under this NOFO were posted publicly on the CoC website. The application describes local, and HUD required threshold criteria as well as the scoring methodology, performance expectations, and new project rubric. After the release of the application, a bidders conference was held that outlined the application process, highlighting key deadlines and reminders. The recording of this session was posted online for those that were unable to attend.

4) The application included a description of how the CoC selects project applications that will be submitted to HUD for funding. In the Special Unsheltered local competition, 16 applications were submitted to the CoC. All 16 were reviewed by CoC staff to confirm they met threshold criteria. 15 applications met the standard and were shared with the new project review committee for review and scoring, with a set of metrics focused on program design and likely performance.

5) The RFP was posted on our WCAG 2.1 compliant website (which has the capacity to translate into 100+ languages and can utilize assistive technology like screen readers and magnifiers) and shared by email in electronic format.

2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1) New York City is a single Consolidated Plan jurisdiction and NYC Mayor’s Office of Operations is the Plan lead. NYC Dept. of Social Services/Homeless Services (DSS/DHS) is the NYC Emergency Solutions Grant (ESG) recipient; CoC Collaborative Applicant; and CoC HMIS lead. DSS/DHS staff also serve as CoC Steering Committee Co-chair, CoC Steering Committee members, and staff CoC Committees. This multifaceted role allows for DSS/DHS to navigate a large city bureaucracy while keeping the community involved in decision-making regarding funding allocations, program activities, performance standards and other activities. DSS/DHS gives annual presentations on the ESG program at CoC meetings to share updates and elicit community feedback. ESG staff also regularly attends COC committee meetings where ESG funding is, and can be, discussed.

2) ESG-related funding and performance issues are discussed at CoC Chair meetings and with NYC CoC partners. The ESG program recipients are all HMIS participating projects. Therefore, the NYC CoC System Performance Measures and other performance reports are inclusive of the ESG program performance. Additionally, ESG funds a portion of the NYC Coordinated Entry system (CAPS), which is actively evaluated by the CoC CAPS committee and regularly reports to the CoC Steering Committee on performance.

3) As CoC HMIS lead, DSS/DHS has a specialized team led by the NYC CoC HMIS Director that conducts all data analysis and performance reporting for NYC CoC and ESG projects. For the required Consolidated Annual Performance and Evaluation Report (CAPER) and Annual Action Plan (AAP), DSS/DHS uses NY-600 HMIS data, uploaded into the SAGE reporting system, to assess ESG program outcomes. SAGE reports are shared with DSS agency leadership and ESG-funded program leadership to support overall agency performance management efforts, this includes Point-in-Time (PIT) count and Housing Inventory Count (HIC) data for the Consolidated Plan.

4) DSS/DHS consults with NYC Mayor’s Office of Operations and CoC members on ESG and Con Plan funding decisions to ensure prioritization of projects that incorporate best practices (e.g., low barrier/Housing First programs). DSS/DHS regularly meets with NYC Mayor’s Office of Operations, other CoC government partners, and CoC members with lived experience regularly to ensure CoC input and data are reflected in the larger Consolidated Plan.

2C-3.	Discharge Planning Coordination. (All Applicants)
	Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)
	Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)
	Special NOFO Section VII.B.3.d.

Describe in the field below:

1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

1) Dept. of Homeless Services, the lead NYC CoC agency, partners in several ways with the NYC Department of Education (DOE) and early childhood services providers to ensure homeless students are connected to education services.

DOE’s OCS and STH teams supports more than 350 dedicated school & shelter-based personnel providing direct supports to students affected by homelessness. DOE STH staff are located directly in shelters, engaging families to ensure they are fully informed & supported in all aspects of their educational needs. This includes dedicated assistance on enrollment, no-cost school transportation options, access to school health and mental health services, direct donations of school supplies, warm winter clothing, personal hygiene kits, and other basic needs. The DOE also dedicated two intake personnel to the central family shelter intake center in the Bronx for all households seeking shelter, ensuring families are informed from the start about all available school related supports & resources. DOE and DHS use a data tool for shelter staff in 25 shelter locations that leverages real time data on student attendance, academic performance, & credit accumulation; a rigorous implementation and impact evaluation is underway to inform further rollout efforts. The agencies have also collaborated on joint training efforts bringing together front-line staff to strengthen working partnerships and enhance supports for families.

2) This effort includes formal partnerships with the DOE’s Office of Community Schools (OCS), Students in Temporary Housing (STH) and early childhood providers. This work is informed by a close partnership between DOE and DHS, including an inter-agency data sharing MOU that provides shelter staff with daily school attendance for all public school students living in their shelter & high-level collaboration on innovative partnerships.

2C-4b.	CoC Collaboration Related to Children and Youth–Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

The CoC adopted written policies that summarize educational rights and services eligibility for educational services requiring all CoC projects at intake and as necessary to inform families with children and youth of their rights. The policy requires project staff assist eligible households receiving those services. The DOE also issued guidance for all schools to assist in assessing the needs of students affected by homelessness, with a focus on helping students disconnected from school to become re- engaged. DOE shelter-based personnel were provided with specific guidance to support remote engagement of families. Additionally, NYC DOE maintains a formal NYC Chancellor’s Regulation that memorializes its obligations under McKinney-Vento. The regulation clarifies key issues and obligations each school must meet, including families’ rights regarding school enrollment and student transportation. Each of the DOE’s approximately 1,600 public schools must identify a dedicated School Based Students in Temporary Housing (STH) Liaison. School personnel receive annual training in the fundamentals of school-based supports for students affected by homelessness and guidance on accessing additional resources to meet special needs. Inter-agency collaborative training with both shelter and school personnel ensures all frontline staff are well informed of key functions and resources available through partner agencies. DOE supports broad engagement with homeless families including outreach and referral to Universal Pre-K; summer enrichment programs & youth employment; middle school and high school selection fairs; etc. Each summer, DHS and DOE collaborate on efforts to relocate families to be close to the youngest child’s school of origin, mitigating educational disruption. In an initiative led by the Department of Information Technology and Telecommunications, the City has installed WiFi in its shelters for families with children.

2C-5.	Mainstream Resources–CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC’s geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	No
5.	Employment Assistance Programs	Yes
6.	Other	Yes

2C-5a.	Mainstream Resources–CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1) Through regular public meetings, listserv announcements, and the CoC website, the CoC ensures organizations know what public benefits are available and how to apply for them, including SSI, TANF/Safety Net Assistance, SNAP and Medicaid. NYC Human Resources Administration (HRA) additionally shares info about mainstream benefits to providers via correspondence, communications and AccessHRA, a web-based public benefits screening and enrollment portal. Both the CoC and NYC HRA websites can be viewed in 12 languages and are compliant with Web Content Accessibility Guidelines 2.1

2) CoC collaborates with NYC DSS/HRA/DHS to connect homeless clients to Medicaid. All CoC providers assist participants in applying for public benefits and services, including enrollment in health insurance. Providers have partnerships with dedicated homeless healthcare providers to ensure access to health care tailored to their unique medical and mental health needs. HRA and DHS also offer a wide array of services and/or direct referrals to medical, mental health, case management and/or substance use services for individuals in need.

3) Many CoC providers offer on-site clinicians and health care services, connect participants to primary care providers for preventative care to reduce the use of emergency services, to reduce unnecessary Medicaid spending. On-site programming promotes healthy, affordable eating habits, which encourage improved utilization of SNAP benefits and overall health.

4) In 2021, the SOAR Workgroup was incorporated into the Income Access Committee to make implementation of the model in NYC a more central and supported goal of the NYC CoC. The NYC CoC Income Access Committee, composed of a diverse group of CoC stakeholders, now leads the strategic implementation of SOAR in NYC and encourages CoC organizations to train case managers (CM) on the SOAR approach. The CoC Newsletter announces upcoming SOAR training cohorts, Review Sessions, and National SOAR Webinars. Additionally, the Annual Evaluation includes a scored question asking if CoC Program Staff used the SOAR model to assist clients in applying for SSI/SSDI benefits. The SOAR approach, in combination with the Social Securities' Sequential Evaluation, is also utilized by HRA's Wellness, Employment, Comprehensive Assessment and Rehabilitation (WeCARE) to assist clients with medical and/or mental health barriers to employment access SSI/SSDI for a better quality of life.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only). Special NOFO Section VII.A.	
If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.		
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?		No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
	1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
	2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

Not Applicable.

4A. Attachments Screen For All Application Questions

Please read the following guidance to help you successfully upload attachments and get maximum points:

- | | | |
|--|----|---|
| | 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| | 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes' |
| | 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| | 4. | Attachments must match the questions they are associated with. |
| | 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| | 6. | If you cannot read the attachment, it is likely we cannot read it either.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
- We must be able to read everything you want us to consider in any attachment. |
| | 7. | Open attachments once uploaded to ensure they are the correct attachment for the required Document Type. |

Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	10/18/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	10/18/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	10/18/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	10/18/2022
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No	Leveraging Housin...	10/18/2022
P-1a. PHA Commitment	No	PHA Commitment	10/18/2022
P-3. Healthcare Leveraging Commitment	No	Healthcare Levera...	10/18/2022
P-9c. Lived Experience Support Letter	No	Lived Experience ...	10/18/2022
Plan. CoC Plan	Yes	CoC Plan	10/18/2022

Attachment Details

Document Description: Local Competition Announcement

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Leveraging Housing Commitment

Attachment Details

Document Description: PHA Commitment

Attachment Details

Document Description: Healthcare Leveraging Commitment

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: CoC Plan

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/18/2022
1B. Project Review, Ranking and Selection	10/18/2022
2A. System Performance	10/18/2022
2B. Coordination and Engagement	10/03/2022
2C. Coordination and Engagement–Con't.	10/03/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/05/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required

NYC Continuum
CoC of Care



Table of Content

Attachment 1B-1: Web Posting of Your CoC Local Competition Deadline–Advance Public Notice

Figure	Description	Page Number
1	City Limits Posting	2
2	Public Announcement One	3
3	Public Announcement Two	4
4	Social Media Announcement	5
5	NYC CoC Webpage Announcement	6

Figure 1 – City Limits Posting

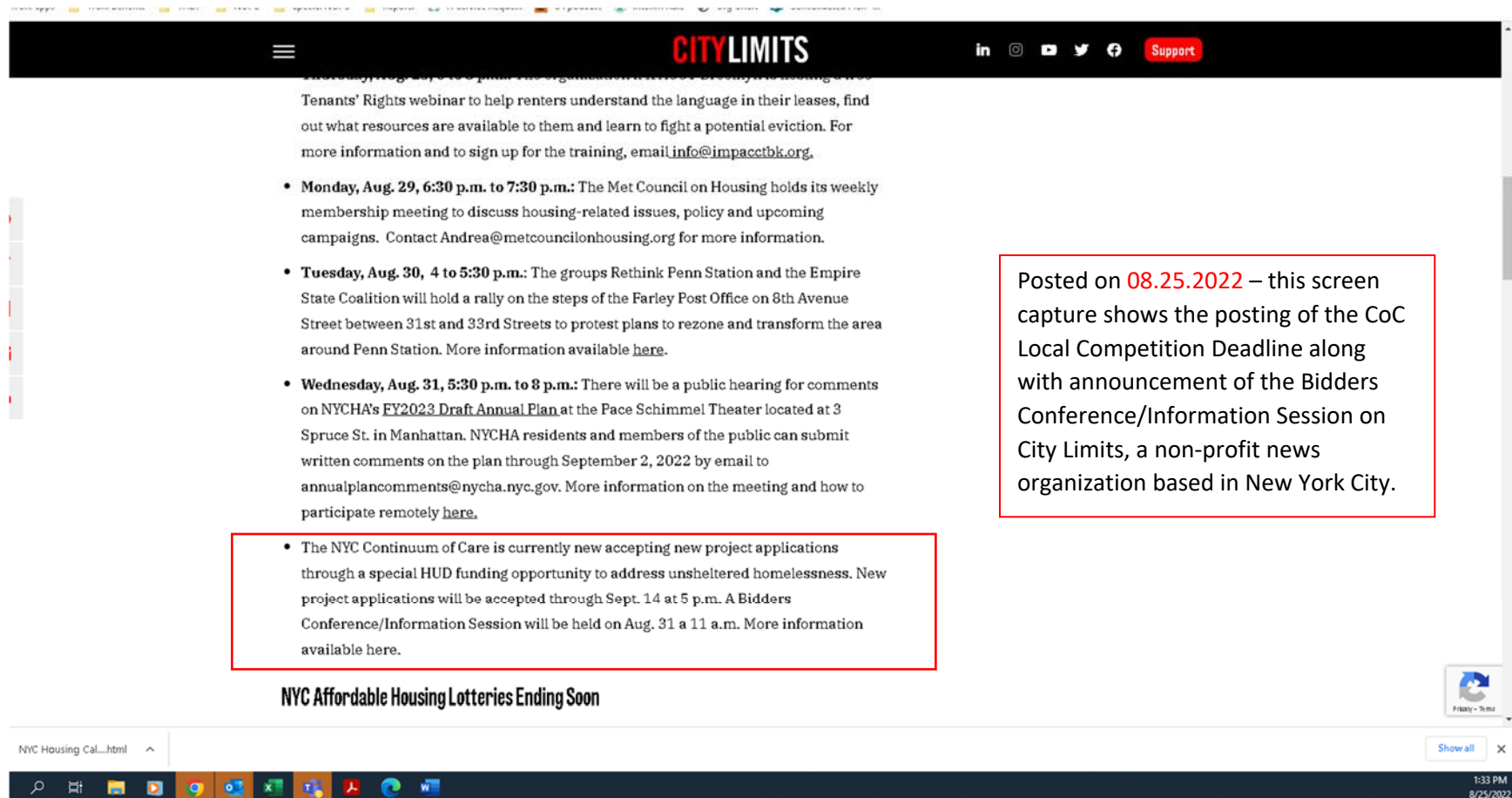



Figure 2 – Public Announcement One

[BULK] [EXTERNAL] Funding Opportunity Announcement: Supplemental NOFO to Address Unsheltered and Rural Homelessness

 The NYC CoC <NYC.COC@dss.nyc.gov>
To  Slater, Amanda

 If there are problems with how this message is displayed, click here to view it in a web browser.

 Reply  Reply All  Forward 
Tue 7/12/2022 9:41 AM

[View this email in your browser](#)



Funding Opportunity Announcement!

Supplemental NOFO to Address Unsheltered and Rural Homelessness

On June 22, [HUD announced \\$322 million in funding](#) for CoCs to address unsheltered and rural homelessness (approximately \$267.5 million for unsheltered and \$54.5 million for rural). The NYC CoC is eligible to receive up to \$60 million in funding over three years (\$20m/year) and we hope to take advantage of this exciting funding opportunity.

We will soon be convening a broad range of stakeholders to participate in our local planning process. In the meantime, we highly encourage all community partners to review the notice and stay tuned for updates.

Click here for the [National Alliance to End Homelessness Supplemental NOFO resource series](#)

[Click Here to Read the Supplemental NOFO](#)

9:54:57 AM
Tuesday, July 12, 2022

July 2022

Su	Mo	Tu	We	Th	Fr	Sa
26	27	28	29	30	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31	1	2	3	4	5	6

[Date and time settings](#)

Figure 3 -Public Announcement Two

[MARKETING] [EXTERNAL] NYC CoC Funding Opportunities

 NYC CCoC Team <NYCCOC@hra.nyc.gov>
To  Slater, Amanda
ⓘ If there are problems with how this message is displayed, click here to view it in a web browser.

 Reply  Reply All  Forward  ...
Thu 7/28/2022 1:37 PM

Meeting on August 11th (invite to follow).

**2022 CoC Program
NOFO**

HUD is expected to release the 2022 CoC Program NOFO in the first week of August. This NOFO will include an opportunity for the annual renewal of existing CoC projects as well as an opportunity for new projects to be submitted to HUD for funding consideration. In anticipation of this release, the NYC CoC will publish a request for proposals (RFP) on August 1st. Once HUD releases the official NOFO, the NYC CoC will release RFP an addendum as needed.

New project RFP timeline:

Start: August 1st

End: August 26th

**Special Unsheltered
NOFO**

On June 22, HUD announced \$322 million in funding to address unsheltered and rural homelessness. The NYC CoC is eligible to receive up to \$60 million in funding over the course of three years (\$20m/year). We will be hosting a local competition to identify projects to be submitted to HUD for funding consideration.

[Click here for more information on the Special Unsheltered NOFO](#)

Local competition for project applications:

Start: August 17th

End: September 14th

1:43:47 PM
Thursday, July 28, 2022

July 2022

Su	Mo	Tu	We	Th	Fr	Sa
26	27	28	29	30	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31	1	2	3	4	5	6

[Date and time settings](#)

Figure 4 – Social Media Announcement

Twitter

The screenshot shows a Twitter thread from HRA (@NYCHRA). The top tweet is from HRA with 11.8K tweets and a 'Follow' button. Below it is a tweet from HRA dated August 17, 2022, with the text: "NYC non-profits interested in @HUDgov Continuum of Care funding, the deadline to submit an application for HUD's Special Unsheltered NOFO is September 14th. Please visit our Special Unsheltered NOFO webpage to learn more: on.nyc.gov/3Caq7xN". Below the text is a large purple graphic with the text "NYC Continuum CoC of Care" and an "ALT" label. The bottom tweet is from HRA dated August 16, 2022, with text in Urdu: "اپنے خیالات کا اشتراک کریں کہ ہم SNAP، نقد اعانت، اور مزید اس جیسی مراعات تک رسائی کو کس طرح بہتر بنا سکتے ہیں۔ ہم 8/23/22 کو شام 6 بجے کوئیز..."

Facebook

The screenshot shows a Facebook post from the NYC Department of Homeless Services, dated August 17 at 1:00 PM. The post text reads: "Want to help us house homeless New Yorkers? The NYC Continuum of Care (CoC) needs dedicated, experienced non-profits to work with us to provide housing and services to New Yorkers experiencing homelessness. In addition to the open RFP for the 2022 CoC Program Notice of Funding Opportunity (NOFO), the 2022 Special Unsheltered NOFO is now available for NEW project submissions. If you're interested in applying for this special funding opportunity, please view the Special Unsheltered NOFO page on our website: <https://on.nyc.gov/3Caq7xN>. The local competition will be open for project applications from August 17 until September 14. We also recommend checking HUD's website for additional details: <https://on.nyc.gov/3JZVNbp>. To ensure you receive NOFO Communications from the NYC CoC, please subscribe to our newsletter at <https://on.nyc.gov/3JWVvBU>".

Figure 5 – NYC CoC Webpage Announcement

The screenshot shows the NYC Continuum of Care website. At the top, there is a blue banner with the text "Get the latest on the COVID-19 Vaccine". Below this is a navigation bar with the NYC CoC logo, a search bar, and links for "Home", "About", "Committees", "Providers", "HMIS", "CAPS", "YHDP", and "EHV". A secondary navigation bar contains buttons for "Annual Evaluations", "Resources", "COVID-19 Resources", and "Funding".

The main content area features a sidebar on the left with links for "Special Unsheltered NOFO", "FY2022 NOFO", "FY2021 NOFO", "Other Funding", and "Letters of Support". The main text area is titled "Special Unsheltered Notice of Funding Opportunity" and contains the following information:

On June 22, 2022, HUD announced a first-of-its-kind funding opportunity that made \$322m available for CoCs to address unsheltered and rural homelessness. The NYC CoC plans to apply for funding through this "Special Unsheltered NOFO" and will hold a local competition to determine a list of new projects to submit to HUD for funding consideration. [Read the notice here.](#)

Please review the dates and resources below for more information.

Local Competition

The local competition is an opportunity for non-profits and government agencies to submit applications for new projects, which the CoC will then consider for inclusion in the collaborative submission to HUD.

Click the links below to download the respective application components:

- [Introduction and Instructions*](#)
 - Please read the [Introduction and Instructions](#) before starting your new project application
- [New Project Application](#)
- [Appendix A: Project Type Detailed Descriptions](#)
- [Appendix B: Application Scoring Martix](#)
- [Frequently Asked Questions \(FAQ\)](#)

Application submission deadline: Wednesday, September 14 at 5pm EST

Important Dates

August 11 - Public Meeting - [Click here to view the PowerPoint \(.PDF\)](#), [Click here to view the recording \(.mp4\)](#)

NYC Continuum
CoC of Care



Table of Content

Attachment 1B-2: Project Review and Ranking Process Your CoC Used in Its Local Competition.

Figure	Description	Page Number
1	New Project Detailed Scoring Rubric Template a) Rapid Re-housing b) Supportive Services Only (non-coordinated entry) c) General (all other project types)	2-7
2	NYC CoC Steering Committee Approved Ranking Principles	8
3	Scoring Matrix	9-10

Figure 1 - Rapid Re-housing

Organization Name:					
Project Name:					
Project Type:					
Category 1: Organization Capacity and Experience					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 1.a.	Describe your organization's (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.	12.5			
Part 2:1.b.	Describe your organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.	3			
Part 2: 1.c.	Describe your organization's (and subrecipient(s) if applicable) financial management structure.	2			
Part 5: 2.a-f	HMIS (all questions)	7.5			
TOTAL CRITERIA 1		25	0		
Category 2: Alignment with HUD and Local Priorities					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 3: 5.h.	Describe how your project would contribute to or complement the existing citywide strategy to address unsheltered homelessness and support those with severe service needs.	4			
Part 3: 5.i.	Will your project use a Housing First approach? If yes, explain how your project will do the following: • Eliminate barriers to program enrollment • Prevent program termination/discharge • Eliminate barriers to obtaining permanent housing	3			
Part 3: 6.a.	Describe your agency's existing mechanism(s) for supporting involvement of persons with lived experience in any or all facets of the program operations and how their involvement has impacted existing programs.	3			
Part 3: 6.b.	Describe how you would support involvement from persons with lived experience in this new program and how you expect that involvement would contribute to overall project implementation.	4			
Part 3: 7	Please describe how your proposed project supports both the HUD and Local Policy Priorities outlined in the Introduction and Instructions.	6			
		20	0		
Category 3: Project Design and Purpose					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 5.a.	Provide a description of the proposed project that addresses the entire scope of services and program model.	10			
Part 2: 5.b.	Describe the target population to be served through the project and how program participants will be identified.	5			
Part 2: 5.c.	Describe how program participants will be assisted to obtain and remain in permanent housing.	10			
Part 7: 2	Please explain your plan to prevent returns to homelessness for participants following program exit, including how you will support participants in maintaining permanent housing following the conclusion of rental assistance support.				

Figure 1 - Rapid Re-housing

Part 2: 5.d.	Describe how the proposed project will coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.	7			
Part 2: 5.e.	For supportive services available to program participants, indicate in the table below who will provide them and how often they will be provided.	3			
Part 2: 5.g.	Describe the outreach plan (e.g. collaboration with a referral agency and/or social services contracting agency) to bring these participants into the project.	5			
		40	0		
Category 4: Budget					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 6	1. Rental Assistance Budget, 2. Supportive Services Budget, 3. Operating Budget, 4. HMIS Budget, 5. Sources of Match, 6. Summary Budget	10			
		10	0		
Category 5: Housing or Healthcare Partnerships					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 5.a.	Provide a description of the proposed project that addresses the entire scope of services and program model.	5			
Part 3: 5.d.	Describe how the proposed project will coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.				
Additional Documentation (at end of application)	Commitment letters (for healthcare and/or housing)				
		5	0		
Total Max Points		100			
Total Points Awarded			0		

Figure 1 - Supportive Services Only

Organization Name: Project Name: Project Type:					
Category 1: Organization Capacity and Experience					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 1.a.	Describe your organization's (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.	12.5			
Part 2:1.b.	Describe your organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.	3			
Part 2: 1.c.	Describe your organization's (and subrecipient(s) if applicable) financial management structure.	2			
Part 5: 2.a-f	HMIS (all questions)	7.5			
TOTAL CRITERIA 1		25	0		
Category 2: Alignment with HUD and Local Priorities					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 3: 5.h.	Describe how your project would contribute to or complement the existing citywide strategy to address unsheltered homelessness and support those with severe service needs.	4			
Part 3: 5.i.	Will your project use a Housing First approach? If yes, explain how your project will do the following: • Eliminate barriers to program enrollment • Prevent program termination/discharge • Eliminate barriers to obtaining permanent housing	3			
Part 3: 6.a.	Describe your agency's existing mechanism(s) for supporting involvement of persons with lived experience in any or all facets of the program operations and how their involvement has impacted existing programs.	3			
Part 3: 6.b.	Describe how you would support involvement from persons with lived experience in this new program and how you expect that involvement would contribute to overall project implementation.	4			
Part 3: 7	Please describe how your proposed project supports both the HUD and Local Policy Priorities outlined in the Introduction and Instructions.	6			
		20	0		
Category 3: Project Design and Purpose					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 5.a.	Provide a description of the proposed project that addresses the entire scope of services and program model.	10			
Part 7: 5.a.	Describe how the project will develop a strategy for providing supportive services to those with the highest service needs, including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services.				
Part 2: 5.b.	Describe the target population to be served through the project and how program participants will be identified.	5			
Part 2: 5.c.	Describe how program participants will be assisted to obtain and remain in permanent housing.	10			

Figure 1 - Supportive Services Only

Part 2: 5.d.	Describe how the proposed project will coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.	7			
Part 7: 5.b.	Describe how the project will refer program participants to projects that specifically coordinate and integrate mainstream health, social services, and employment programs for which they may be eligible.				
Part 2: 5.e.	For supportive services available to program participants, indicate in the table below who will provide them and how often they will be provided.	3			
Part 2: 5.g.	Describe the outreach plan (e.g. collaboration with a referral agency and/or social services contracting agency) to bring these participants into the project.	5			
		40	0		
Category 4: Budget					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 6	1. Rental Assistance Budget, 2. Supportive Services Budget, 3. Operating Budget, 4. HMIS Budget, 5. Sources of Match, 6. Summary Budget	10			
		10	0		
Category 5: Housing or Healthcare Partnerships					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 5.a.	Provide a description of the proposed project that addresses the entire scope of services and program model.	5			
Part 3: 5.d.	Describe how the proposed project will coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.				
Additional Documentation (at end of application)	Commitment letters (for healthcare and/or housing)				
		5	0		
Total Max Points		100			
Total Points Awarded			0		

Figure 1 - General

Organization Name:					
Project Name:					
Project Type:					
Category 1: Organization Capacity and Experience					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 1.a.	Describe your organization's (and subrecipient(s) if applicable) experience in effectively utilizing federal funds and performing the activities proposed in the application.	12.5			
Part 2:1.b.	Describe your organization's (and subrecipient(s) if applicable) experience in leveraging Federal, State, local and private sector funds.	3			
Part 2: 1.c.	Describe your organization's (and subrecipient(s) if applicable) financial management structure.	2			
Part 5: 2.a-f	HMIS (all questions)	7.5			
TOTAL CRITERIA 1		25	0		
Category 2: Alignment with HUD and Local Priorities					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 3: 5.h.	Describe how your project would contribute to or complement the existing citywide strategy to address unsheltered homelessness and support those with severe service needs.	4			
Part 3: 5.i.	Will your project use a Housing First approach? If yes, explain how your project will do the following: • Eliminate barriers to program enrollment • Prevent program termination/discharge • Eliminate barriers to obtaining permanent housing	3			
Part 3: 6.a.	Describe your agency's existing mechanism(s) for supporting involvement of persons with lived experience in any or all facets of the program operations and how their involvement has impacted existing programs.	3			
Part 3: 6.b.	Describe how you would support involvement from persons with lived experience in this new program and how you expect that involvement would contribute to overall project implementation.	4			
Part 3: 7	Please describe how your proposed project supports both the HUD and Local Policy Priorities outlined in the Introduction and Instructions.	6			
		20	0		
Category 3: Project Design and Purpose					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 5.a.	Provide a description of the proposed project that addresses the entire scope of services and program model.	10			
Part 2: 5.b.	Describe the target population to be served through the project and how program participants will be identified.	5			
Part 2: 5.c.	Describe how program participants will be assisted to obtain and remain in permanent housing.	10			
Part 2: 5.d.	Describe how the proposed project will coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.	7			
Part 2: 5.e.	For supportive services available to program participants, indicate in the table below who will provide them and how often they will be provided.	3			

Figure 1 - General

Part 2: 5.g.	Describe the outreach plan (e.g. collaboration with a referral agency and/or social services contracting agency) to bring these participants into the project.	5			
		40	0		
Category 4: Budget					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 6	1. Rental Assistance Budget, 2. Supportive Services Budget, 3. Operating Budget, 4. HMIS Budget, 5. Sources of Match, 6. Summary Budget	10	0		
		10	0		
Category 5: Housing or Healthcare Partnerships					
Number	Question/Instructions in Application	Max Points	Points Awarded	Comments/Justification	Additional Comments/Questions
Part 2: 5.a.	Provide a description of the proposed project that addresses the entire scope of services and program model.	5			
Part 3: 5.d.	Describe how the proposed project will coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible.				
Additional Documentation (at end of application)	Commitment letters (for healthcare and/or housing)				
		5	0		
Total Max Points		100			
Total Points Awarded			0		



Priority List Ranking Recommendations – CoC Special Unsheltered NOFO - Approved by Steering Committee on

Background

Unlike the CoC Program NOFO, the Special Unsheltered NOFO does not have a Tier I or Tier II. HUD will select CoCs for funding based on CoC score, meaning the highest scoring CoC will have its rated and ranked projects that pass threshold conditionally awarded for funding. HUD will select projects in this manner until no more funds are available. It is our understanding that a CoC will not receive partial funding unless any of their projects do not pass threshold, or they are the last CoC to receive funding before HUD runs out of available dollars through this NOFO. For this reason, we recommend adopting the ranking strategy outlined below.

Recommended Priority List Ranking Strategy:

1. Minimum of 60-point score required on application to be included in Priority Listing
2. Rank projects in score order, based on average Review Committee score
3. Assuming basic threshold criteria are met for inclusion, any HMIS project application will be placed at the bottom of the ranking as it cannot be scored in the same way as other new project applications
4. Tiebreaker
 - i. In the event of a scoring tie, the project that includes a housing or healthcare partnership will be ranked higher
 - ii. If both projects include a partnership with housing and/or healthcare, then the project with the higher score on Category 2: Alignment with HUD and Local Priorities will be ranked higher
5. Approach to overfunding/underfunding scenarios
 - i. If all projects that score over 60points exceed the \$20M annual funding request limit, decreases will be requested for project budgets to the extent that is feasible. If after decreasing project budgets we still exceed the \$20M maximum, the lowest scoring project(s) will not be included in the Priority Listing.
 - ii. If all projects that score over 60points do not equal \$20M the CoC will request budget increases of top scoring projects to maximize funding request



Supplemental NOFO to Address Unsheltered and Rural
Homelessness (Special Unsheltered NOFO)

New York City Continuum of Care (NYC CoC)

Appendix B: Application Scoring Matrix

New project applications will be scored by a review committee according to the following scoring matrix. The NYC CoC reserves the right to also consider other information when determining the overall strength of a potential new project.

Category	Details	Percentage
Organization Capacity and Experience	<p>Applicant demonstrates experience and competence in the following areas:</p> <ol style="list-style-type: none"> 1. Serving unsheltered persons and/or persons with severe service needs 2. Using HUD and other state, federal, city, or private funds 3. Financial management and accounting 4. Connections to partners and other entities serving the target population 5. Data management and continuous performance improvement 	25%
Alignment with HUD and Local Priorities	Applicant conveys an understanding of both HUD's policy priorities and the NYC CoC's local priorities and has a clear vision of how they will be integrated into the new project.	20%
Project Design and Purpose	The project design is appropriate and fits the needs of the target population. The design is fully described, addresses anticipated challenges, and appears likely to lead to successful implementation.	40%
Budget	Budget supports the proposed project design and demonstrates an efficient use of funds. All costs are eligible under HUD regulations. No more than 10% of program expenses are used for administrative costs.	10%
Housing or Healthcare Partnerships	Applicant demonstrates evidence of a housing or healthcare partnership that meets the criteria established in the Notice of Funding Opportunity (housing: pg. 46, healthcare: pg. 48)	5%
	Total	100%



Table of Content

Attachment 1B-3: Projects Rejected/Reduced–Notification Outside of e-snaps

Rejection

Figure	Description	Page Number
1	163 rd St. Improvement Council	2-3
2	Catholic Central Culinary	4-5
3	HPD	6-7
4	Ladies of Hope Ministries	8-9

Reduction

Figure	Description	Page Number
5	Breaking Ground – Inreach	10-11
6	Breaking Ground – WelcomeMAT	12-13
7	CFH – Coordinated Care	14-15
8	CFH – Street to Home	16-17
9	DHS – Enhanced Health Services	18-19
10	DHS – Project Casa	20-21
11	Goddard	22-23
12	Jericho	24-25

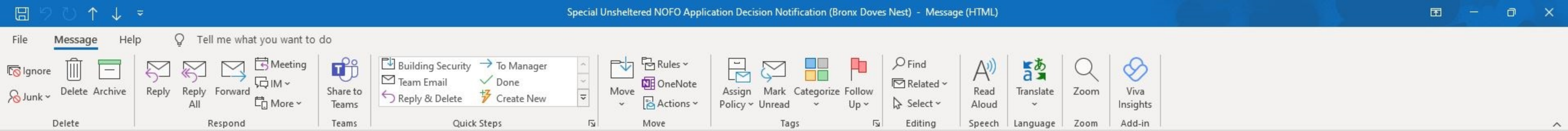


Figure 1 - 163rd Street Improvement Council - Rejection

Special Unsheltered NOFO Application Decision Notification (Bronx Doves Nest)

Mon 10/3/2022 5:04 PM


 New York City CCoC
 To cgperry@163council.org
 Cc [Mitchell, Kristen](#); [Schreiber, Adam](#); [Slater, Amanda](#)


 Notification Letter_163rd St Improvement Council.pdf
 143 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Let us know if you have any questions or would like to discuss further.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
 Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
 OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
 150 Greenwich Street – 42nd Floor – New York, NY 10007
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slaterama@dss.nyc.gov | [NYC.gov/dss](http://nyc.gov/dss)



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Figure 1 - 163rd Street Improvement Council - Rejection

NYC Continuum
CoC of Care



October 3, 2022

Cassandra Perry
Executive Director
163rd Street Improvement Council

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Cassandra,

We regret to inform you that the NYC CoC has not accepted 163rd Street Improvement Council's *Bronx Dove's Nest* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 81.4 out of a possible 100 points.

The NYC CoC received over \$30,000,000 in cumulative funding applications for this funding opportunity, far exceeding our maximum CoC award of \$20,000,000. Projects were ranked in order of application score and your project did not score high enough for inclusion in our submission to the U.S. Department of Housing and Urban Development (HUD).

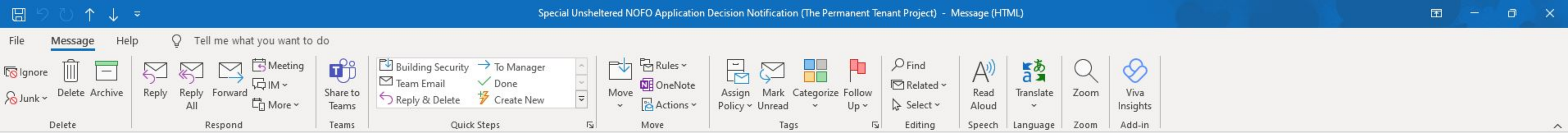
We hope that you will consider applying for other funding opportunities in the future, including the annual CoC Program NOFO.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Thank you,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (The Permanent Tenant Project)

Figure 2 - Catholic Cental Culinary - Rejection

New York City CCoC
To alexprose1@gmail.com
Cc Mitchell, Kristen; Schreiber, Adam; Slater, Amanda
Notification Letter_Catholic Central Culinary.pdf
145 KB

Reply Reply All Forward
Mon 10/3/2022 5:11 PM

Good afternoon,
Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.
Best,
Amanda

Amanda Slater | Special Projects Manager
Pronouns: She, Her, Hers - Gender Pronouns Guidelines
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Figure 2 - Catholic Central Culinary - Rejection

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October 3, 2022

Alex Prose
Executive Director
Catholic Central Culinary Association

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Alex,

We regret to inform you that the NYC CoC has not accepted Catholic Central Culinary Association's *Permanent Tenant Project* application as part of the Special Unsheltered NOFO. Your project was reviewed by the CoC team and determined to not meet the threshold requirements for the following reasons:

- Your budget request (\$32,396,232 annually) far exceeded the total amount of funding available to the NYC CoC across all project applications (\$20,000,000)
- Under project type, you selected three options (PSH, SSO non-CE and SSO-CE) despite the instructions to only select one
- Your budget section lacked the detail required to assess cost eligibility and appropriateness
- Your application did not include a Unique Entity ID, a requirement for funding consideration

For these reasons, your application will not be included in the NYC CoC submission to the U.S. Department of Housing and Urban Development (HUD).

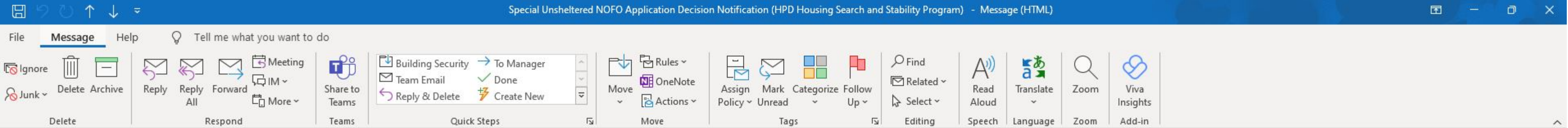
We hope that you will consider applying for other funding opportunities in the future, including the annual CoC Program NOFO.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Thank you,


NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (HPD Housing Search and Stability Program)

Figure 3 - HPD- Rejection

 New York City CCoC
 To Fikru, Dinsiri (HPD)
 Cc Tigani, Ahmed (HPD); Lundquist, Jack (HPD); Hecker, Amy (HPD); Osgood, Emily (HPD); Mitchell, Kristen; Schreiber, Adam; Slater, Amanda

 Notification Letter_HPDP.pdf
118 KB

 Reply  Reply All  Forward  ...

Mon 10/3/2022 5:08 PM

Good afternoon,

Please review the attached notification letter, which details the NYC CoC’s decision regarding your new project application for the Special Unsheltered NOFO.

Let us know if you have any questions or would like to discuss further.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
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 OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Figure 3 - HPD- Rejection

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CoC of Care**



October 3, 2022

Dinsiri Fikru
Executive Director, Policy and Special Programs, Division of Tenant Resources
NYC Department of Housing Preservation and Development

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Dinsiri,

We regret to inform you that the NYC CoC has not accepted HPD's *Housing Search and Stability Program* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 78.1 out of a possible 100 points.

The NYC CoC received over \$30,000,000 in cumulative funding applications for this funding opportunity, far exceeding our maximum CoC award of \$20,000,000. Projects were ranked in order of application score and your project did not score high enough for inclusion in our submission to the U.S. Department of Housing and Urban Development (HUD).

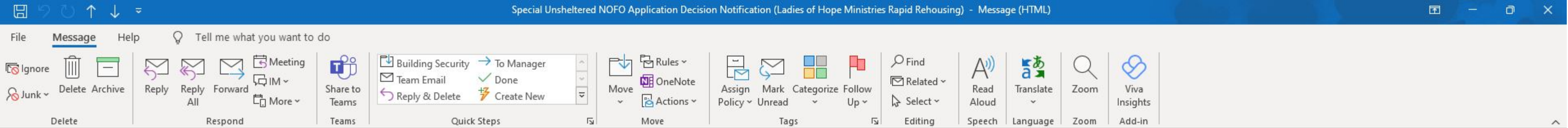
We hope that you will consider applying for other funding opportunities in the future, including the annual CoC Program NOFO.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Thank you,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Ladies of Hope Ministries Rapid Rehousing)

Figure 4 - Ladies of Hope Ministries- Rejection

New York City CCoC
 To rachel@thelohm.org; tksam@thelohm.org; keith@thelohm.org; luis@thelohm.org
 Cc [Mitchell, Kristen](#); [Schreiber, Adam](#); [Slater, Amanda](#)

Notification Letter_Ladies of Hope Ministries.pdf
137 KB

[Reply](#) [Reply All](#) [Forward](#) [More](#)
 Mon 10/3/2022 5:06 PM

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Let us know if you have any questions or would like to discuss further.

Best,
 Amanda

Amanda Slater | [Special Projects Manager](#)
 Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
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NYC Human Resources Administration
 Department of Homeless Services
Department of Social Services

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Figure 4 - Ladies of Hope Ministries- Rejection

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October 3, 2022

Rachel Hanover
Director of Housing
Ladies of Hope Ministries

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Rachel,

We regret to inform you that the NYC CoC has not accepted LOHM's *Ladies of Hope Ministries Rapid Rehousing* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 80.4 out of a possible 100 points.

The NYC CoC received over \$30,000,000 in cumulative funding applications for this funding opportunity, far exceeding our maximum CoC award of \$20,00,000. Projects were ranked in order of application score and your project did not score high enough for inclusion in our submission to the U.S. Department of Housing and Urban Development (HUD).

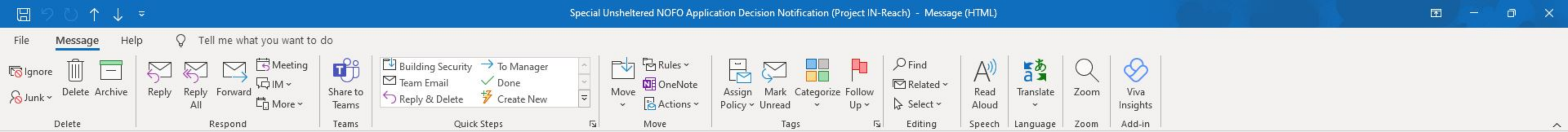
We hope that you will consider applying for other funding opportunities in the future, including the annual CoC Program NOFO.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

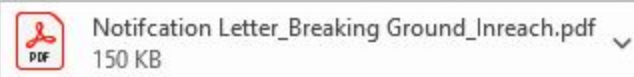
Thank you,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Project IN-Reach)

New York City CCoC
To: John Betts, LMSW
Cc: Roberta Solomon, LMSW; Erin Madden; Howard Charton; Mitchell, Kristen; Schreiber, Adam; Slater, Amanda



Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda


Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Figure 5 - Breaking Ground Inreach - Reduction



Figure 5 - Breaking Ground Inreach - Reduction

NYC Continuum
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October 3, 2022

John Betts
Assistant Vice President, Program Development and Innovation
Breaking Ground

Subject: Special Unsheltered NOFO New Project Application Notification

Dear John,

Congratulations! We are writing to inform you that the NYC CoC has accepted Breaking Ground's *Project IN-Reach (Integrating Harm Reduction and Increasing Care Coordination)* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$4,010,766 to \$2,764,712.50 Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 3rd out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team

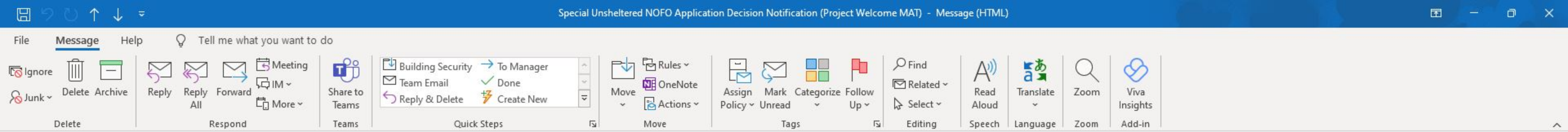











Figure 6 - Breaking Ground WelcomeMAT - Reduction

Special Unsheltered NOFO Application Decision Notification (Project Welcome MAT)

 New York City CCoC
 To  John Betts, LMSW
 Cc  Roberta Solomon, LMSW;  Howard Charton;  Erin Madden;  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda

 Notification Letter_Breaking Ground_WelcomeMAT.pdf
 151 KB

 Reply  Reply All  Forward  ...

Mon 10/3/2022 4:38 PM

Good afternoon,

Please review the attached notification letter, which details the NYC CoC’s decision regarding your new project application for the Special Unsheltered NOFO.

Please note that your project received the highest review score and will therefore be ranked #1 in our submission to HUD. After factoring in all reduced budgets, there was a total of \$170,152 in potential annual funding that remained unused. That amount has been added to your revised annual budget to arrive at the total listed in the attached letter.

Give us a call if you have any questions or would like to discuss further.

Best,
 Amanda

Amanda Slater | *Special Projects Manager*
 Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
 OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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 Human Resources Administration
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Figure 6 - Breaking Ground WelcomeMAT - Reduction

NYC Continuum
CoC of Care



October 3, 2022

John Betts
Assistant Vice President, Program Development and Innovation
Breaking Ground

Subject: Special Unsheltered NOFO New Project Application Notification

Dear John,

Congratulations! We are writing to inform you that the NYC CoC has accepted Breaking Ground's *Project Welcome MAT (Moving on an Accelerated Timeline)* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$1,474,866 to \$1,235,103. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 1st out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

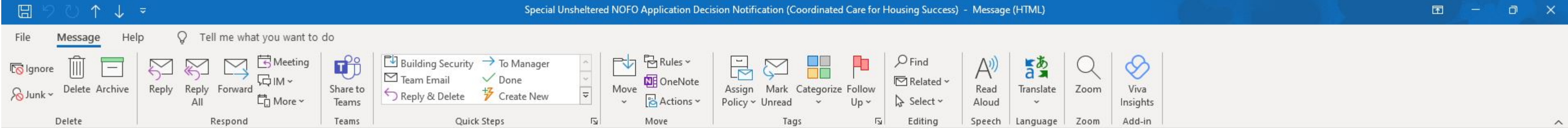
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

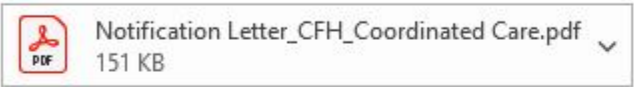
Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Coordinated Care for Housing Success)

New York City CCoC
To: Cathy Sharp
Cc: Mitchell, Kristen; Schreiber, Adam; Slater, Amanda



Mon 10/3/2022 4:47 PM

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
150 Greenwich Street – 42nd Floor – New York, NY 10007
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slaterama@dss.nyc.gov | [NYC.gov/dss](http://nyc.gov/dss)



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Figure 7 - CFH Coordinated Care - Reduction

Figure 7 - CFH Coordinated Care - Reduction

NYC Continuum
CoC of Care



October 3, 2022

Cathy J. Sharp
Director of Development & Communications
Care for the Homeless NYC

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Cathy,

Congratulations! We are writing to inform you that the NYC CoC has accepted Care for the Homeless' *Coordinated Care for Housing* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$1,993,658 to \$1,412,782. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 6th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

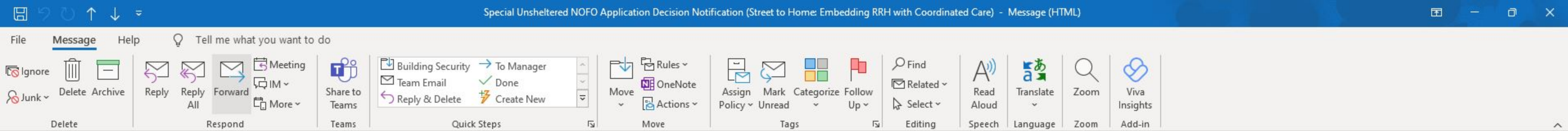
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Street to Home: Embedding RRH with Coordinated Care)

Figure 8 - CFH Street to Home - Reduction

New York City CCoC
To: Cathy Sharp
Cc: Mitchell, Kristen; Schreiber, Adam; Slater, Amanda

Reply Reply All Forward

Mon 10/3/2022 4:52 PM

Notification Letter_CFH_Street to Home.pdf
151 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Serving New Yorkers with Care and Compassion

Figure 8 - CFH Street to Home - Reduction

**NYC Continuum
CoC of Care**



October 3, 2022

Cathy J. Sharp
Director of Development & Communications
Care for the Homeless NYC

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Cathy,

Congratulations! We are writing to inform you that the NYC CoC has accepted Care for the Homeless' *Street to Home: Embedding RRH with Coordinated Care* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,000,000, we have reduced your annual budget request from \$2,184,428.00 to \$1,597,046.10. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 9th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team

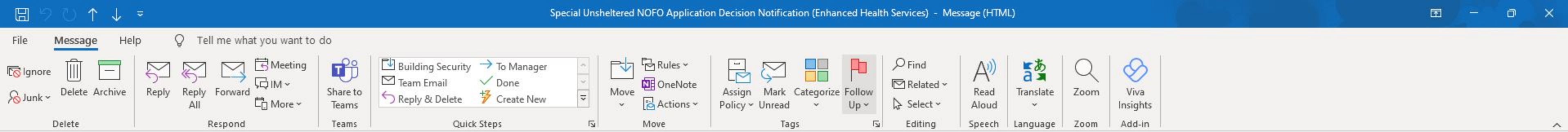


Figure 9 - DHS Enhanced Health Services - Reduction

Special Unsheltered NOFO Application Decision Notification (Enhanced Health Services)

Mon 10/3/2022 4:51 PM


New York City CCoC
 To  Farrell, Suzanne
 Cc  Dinan, Kinsey;  Jessie Schwartz;  Schreiber, Adam;  Mitchell, Kristen;  Slater, Amanda


 Notification Letter_DHS_Enhanced Health Services.pdf
 151 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
 Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
 OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Figure 9 - DHS Enhanced Health Services - Reduction

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October 3, 2022

Suzanne Farrell
Government Grants Manager
NYC Department of Social Services

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Suzanne,

Congratulations! We are writing to inform you that the NYC CoC has accepted DHS' *Enhanced Health Services at Street Homelessness Engagement Sites* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 88.8 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in cumulative funding applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$3,277,319.10 to \$3,105,097.60. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 8th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team

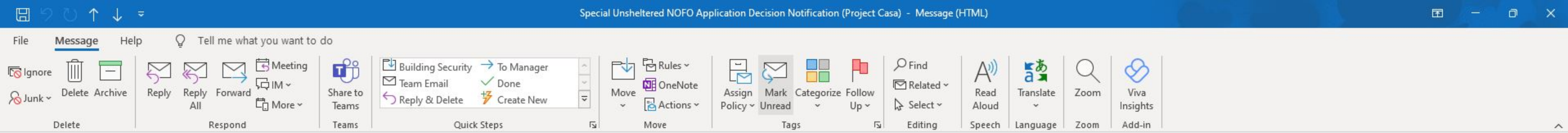


Figure 10 - DHS Project Casa- Reduction

Special Unsheltered NOFO Application Decision Notification (Project Casa)

Reply Reply All Forward Mon 10/3/2022 4:46 PM

New York City CCoC
To Farrell, Suzanne
Cc Dinan, Kinsey; Jessie Schwartz; Mitchell, Kristen; Schreiber, Adam; Slater, Amanda



Good afternoon,
Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | Special Projects Manager
Pronouns: She, Her, Hers - Gender Pronouns Guidelines
OFFICE OF RESEARCH & POLICY INNOVATION - FEDERAL HOMELESS POLICY & REPORTING
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Figure 10 - DHS Project Casa- Reduction

**NYC Continuum
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October 3, 2022

Suzanne Farrell
Government Grants Director
NYC Department of Social Services

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Suzanne,

Congratulations! We are writing to inform you that the NYC CoC has accepted NYC Department of Homeless Services' *Cross Agency Services for Access to Health Housing* ("Project CASA") application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 89.8 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$1,511,390.10 to \$1,436,809.00. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 5th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team

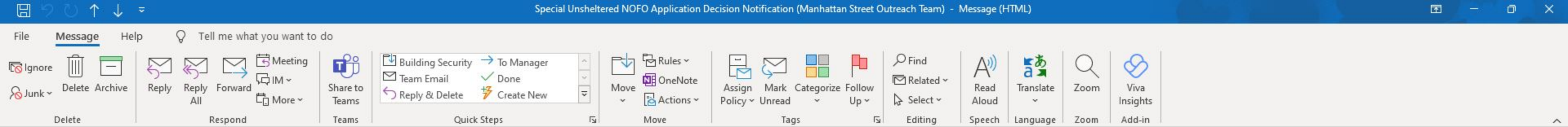


Figure 11 - Goddard - Reduction



Special Unsheltered NOFO Application Decision Notification (Manhattan Street Outreach Team)

New York City CCoC
To: DROSSMAN, JENNIE; Shelly Brenner
Cc: Mitchell, Kristen; Schreiber, Adam; Slater, Amanda



Good afternoon,
Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.
Best,
Amanda

Amanda Slater | Special Projects Manager
Pronouns: She, Her, Hers - Gender Pronouns Guidelines
OFFICE OF RESEARCH & POLICY INNOVATION - FEDERAL HOMELESS POLICY & REPORTING
150 Greenwich Street - 42nd Floor - New York, NY 10007
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slaterama@dss.nyc.gov | NYC.gov/dss



Figure 11 - Goddard - Reduction



October 3, 2022

Shelly Brenner
Associate Vice President, Behavioral Health and Wellness
Goddard Riverside Community Center

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Shelly,

Congratulations! We are writing to inform you that the NYC CoC has accepted Goddard Riverside Community Center's *Manhattan Street Outreach Team* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 84.8 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,000,000, we have reduced your annual budget request from \$1,676,144.33 to \$1,508,530.00. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 12th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

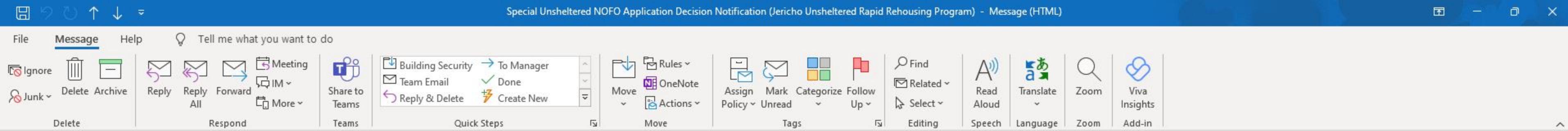
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Jericho Unsheltered Rapid Rehousing Program)

New York City CCoC
To: Hugh Mulzac
Cc: tlyon@jerichoproject.org; STEELEY DAVIA; mtuccillo@jerichoproject.org; Mitchell, Kristen; Schreiber, Adam; Slater, Amanda
Attachment: Notification Letter_Jericho.pdf (178 KB)

Good afternoon,
Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.
Best,
Amanda

Amanda Slater | Special Projects Manager
Pronouns: She, Her, Hers - Gender Pronouns Guidelines
OFFICE OF RESEARCH & POLICY INNOVATION - FEDERAL HOMELESS POLICY & REPORTING
150 Greenwich Street - 42nd Floor - New York, NY 10007
T: 929-221-7060 C: 929-276-5016
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NYC Human Resources Administration
Department of Homeless Services
Department of Social Services
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Figure 12 - Jericho - Reduction

Reply, Reply All, Forward buttons and timestamp: Mon 10/3/2022 4:55 PM

Figure 12 - Jericho - Reduction



October 3, 2022

Hugh Mulzac
Managing Program Director
Jericho Project

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Hugh,

Congratulations! We are writing to inform you that the NYC CoC has accepted Jericho Project's *Unsheltered Rapid Rehousing Program's* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 87 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$5,450,918.00 to \$2,888,962. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 10th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team

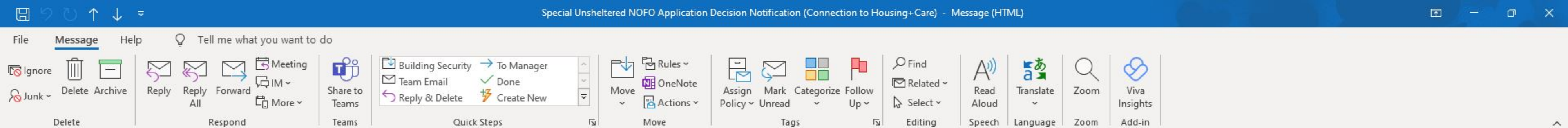
NYC Continuum CoC of Care



Table of Content

Attachment 1B-3a: Projects Accepted–Notification Outside of e-snaps

Figure	Description	Page Number
1	Gay Men’s Health Crisis	2-3
2	Safe Horizon	4-5
3	Urban Pathways	6-7
4	VOA	8-9
*The projects listed below were accepted in the local competition, but their final budgets were reduced from their original application. For this reason, they appear in both attachments 1B-3 and 1B-3a		
5	Breaking Ground – Inreach	10-11
6	Breaking Ground – WelcomeMAT	12-13
7	CFH – Coordinated Care	14-15
8	CFH – Street to Home	16-17
9	DHS – Enhanced Health Services	18-19
10	DHS – Project Casa	20-21
11	Goddard	22-23
12	Jericho	24-25



Special Unsheltered NOFO Application Decision Notification (Connection to Housing+Care)

 New York City CCoC
To  Jill Poklemba
Cc  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda

 Notification Letter_GMHC.pdf
129 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
150 Greenwich Street – 42nd Floor – New York, NY 10007
T: 929-221-7060 C: 929-276-5016
slaterama@dss.nyc.gov | [NYC.gov/dss](#)



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Figure 1

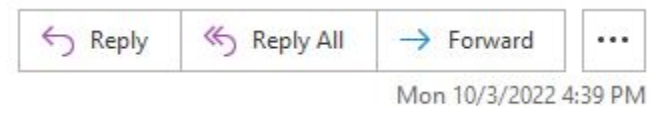


Figure 1

**NYC Continuum
CoC of Care**



October 3, 2022

Jill Poklemba
Senior Director of Institutional Development
Gay Men's Health Crisis

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Jill,

Congratulations! We are writing to inform you that the NYC CoC has accepted GMHC's *Connection to Housing + Care* application as part of the Special Unsheltered NOFO, with an annual funding request of \$978,041. Your project was reviewed and scored by a New Project Review Committee and received a score of 92.9 out of a possible 100 points. Your project will be ranked 2nd out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Street outreach and homelessness prevention for unsheltered youth up to age 25)

 New York City CCoC
To:  Kratz, Courtney
Cc:  pamela.ellermann@safehorizon.org;  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda

 Notification Letter_Safe Horizon.pdf
150 KB

 Reply  Reply All  Forward 

Mon 10/3/2022 4:49 PM

Figure 2

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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slaterama@dss.nyc.gov | [NYC.gov/dss](http://nyc.gov/dss)


 Human Resources Administration
Department of Homeless Services
Department of Social Services
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Figure 2

NYC Continuum
CoC of Care



October 3, 2022

Pamela Ellerman
Associate Vice President of Foundation and Government Support
Safe Horizon

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Pamela,

Congratulations! We are writing to inform you that the NYC CoC has accepted Safe Horizon's *Street outreach and homelessness prevention for unsheltered youth up to age 25* application as part of the Special Unsheltered NOFO, with an annual funding request of \$857,544. Your project was reviewed and scored by a New Project Review Committee and received a score of 89 out of a possible 100 points. Your project will be ranked 7th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

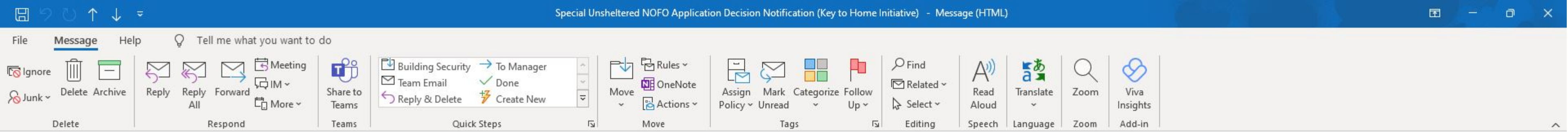
We are excited to work with you in the coming weeks to submit the best possible application to HUD.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Key to Home Initiative)

 New York City CCoC
To:  GADSDEN NAQUASHA
Cc:  Mark Hurwitz;  Frederick Shack;  awalker@urbanpathways.org;  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda


 Notification Letter_Urban Pathways.pdf
149 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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 **NYC** Human Resources Administration
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Department of Social Services

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Figure 3



Figure 3

NYC Continuum
CoC of Care



October 3, 2022

Naquasha Gadsden
Executive Project Manager
Urban Pathways

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Naquasha,

Congratulations! We are writing to inform you that the NYC CoC has accepted Urban Pathways' *Key to Home* Initiative application as part of the Special Unsheltered NOFO, with an annual funding request of \$1,218,917. Your project was reviewed and scored by a New Project Review Committee and received a score of 90.5 out of a possible 100 points. Your project will be ranked 4th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

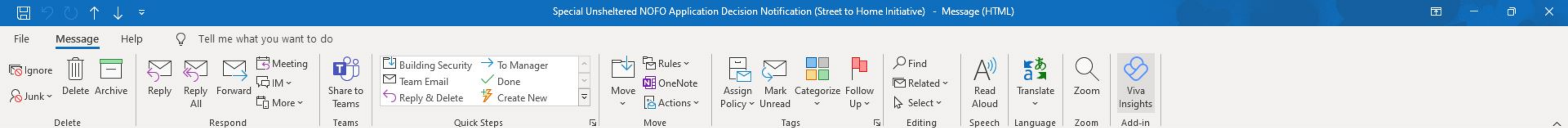
We are excited to work with you in the coming weeks to submit the best possible application to HUD.

Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Street to Home Initiative)

 New York City CCoC
To: Marya Gilborn
Cc: Mitchell, Kristen; Schreiber, Adam; Slater, Amanda



Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Figure 4



Mon 10/3/2022 4:56 PM

Figure 4

**NYC Continuum
CoC of Care**



October 3, 2022

John Betts
Assistant Vice President, Program Development and Innovation
Breaking Ground

Subject: Special Unsheltered NOFO New Project Application Notification

Dear John,

Congratulations! We are writing to inform you that the NYC CoC has accepted Breaking Ground's *Project IN-Reach (Integrating Harm Reduction and Increasing Care Coordination)* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$4,010,766 to \$2,764,712.50 Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 3rd out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

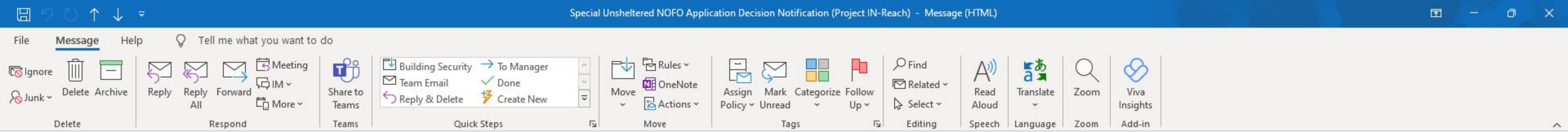
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Project IN-Reach)

New York City CCoC
To: John Betts, LMSW
Cc: Roberta Solomon, LMSW; Erin Madden; Howard Charton; Mitchell, Kristen; Schreiber, Adam; Slater, Amanda



Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda


Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
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slaterama@dss.nyc.gov | [NYC.gov/dss](http://nyc.gov/dss)

Human Resources Administration
Department of Homeless Services
Department of Social Services
Serving New Yorkers with Care and Compassion

Figure 5



Mon 10/3/2022 4:41 PM

Figure 5



October 3, 2022

Marya Gilborn
Director of Government Funding
Volunteers of America of Greater New York

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Marya,

Congratulations! We are writing to inform you that the NYC CoC has accepted VOA-GNY's *Street to Home Initiative* application as part of the Special Unsheltered NOFO, with an annual funding request of \$996,456. Your project was reviewed and scored by a New Project Review Committee and received a score of 84.9 out of a possible 100 points. Your project will be ranked 11th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

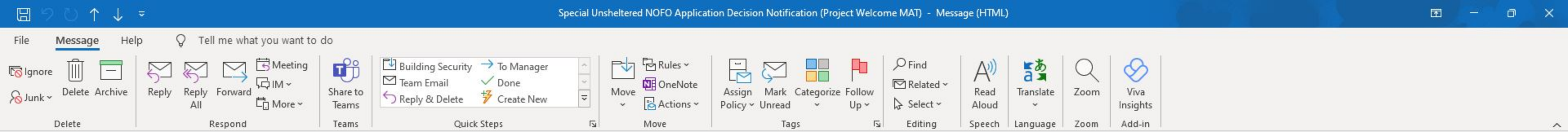
We are excited to work with you in the coming weeks to submit the best possible application to HUD.

Thank you for all your time and effort during this process.









If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Project Welcome MAT)

 New York City CCoC
To:  John Betts, LMSW
Cc:  Roberta Solomon, LMSW;  Howard Charton;  Erin Madden;  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda


 Notification Letter_Breaking Ground_WelcomeMAT.pdf
151 KB

Figure 6



Good afternoon,

Please review the attached notification letter, which details the NYC CoC’s decision regarding your new project application for the Special Unsheltered NOFO.

Please note that your project received the highest review score and will therefore be ranked #1 in our submission to HUD. After factoring in all reduced budgets, there was a total of \$170,152 in potential annual funding that remained unused. That amount has been added to your revised annual budget to arrive at the total listed in the attached letter.

Give us a call if you have any questions or would like to discuss further.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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 **Department of Social Services**
Human Resources Administration
Department of Homeless Services
Serving New Yorkers with Care and Compassion

Figure 6

**NYC Continuum
CoC of Care**



October 3, 2022

John Betts
Assistant Vice President, Program Development and Innovation
Breaking Ground

Subject: Special Unsheltered NOFO New Project Application Notification

Dear John,

Congratulations! We are writing to inform you that the NYC CoC has accepted Breaking Ground's *Project Welcome MAT (Moving on an Accelerated Timeline)* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$1,474,866 to \$1,235,103. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 1st out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

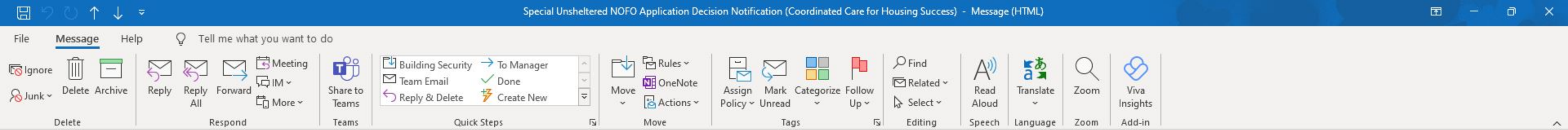
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Coordinated Care for Housing Success)

New York City CCoC
To Cathy Sharp
Cc Mitchell, Kristen; Schreiber, Adam; Slater, Amanda

Notification Letter_CFH_Coordinated Care.pdf
151 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Figure 7



Figure 7

**NYC Continuum
CoC of Care**



October 3, 2022

Cathy J. Sharp
Director of Development & Communications
Care for the Homeless NYC

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Cathy,

Congratulations! We are writing to inform you that the NYC CoC has accepted Care for the Homeless' *Coordinated Care for Housing* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$1,993,658 to \$1,412,782. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 6th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

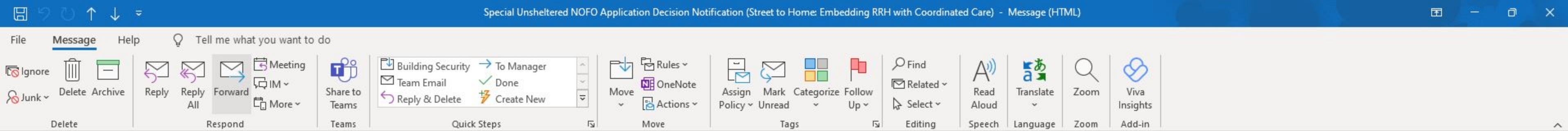
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Street to Home: Embedding RRH with Coordinated Care)

New York City CCoC
To: Cathy Sharp
Cc: Mitchell, Kristen; Schreiber, Adam; Slater, Amanda
Attachment: Notification Letter_CFH_Street to Home.pdf (151 KB)

Good afternoon,
Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.
Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
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NYC Human Resources Administration
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Figure 8



Figure 8

**NYC Continuum
CoC of Care**



October 3, 2022

Cathy J. Sharp
Director of Development & Communications
Care for the Homeless NYC

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Cathy,

Congratulations! We are writing to inform you that the NYC CoC has accepted Care for the Homeless' *Street to Home: Embedding RRH with Coordinated Care* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 93.9 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,000,000, we have reduced your annual budget request from \$2,184,428.00 to \$1,597,046.10. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 9th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

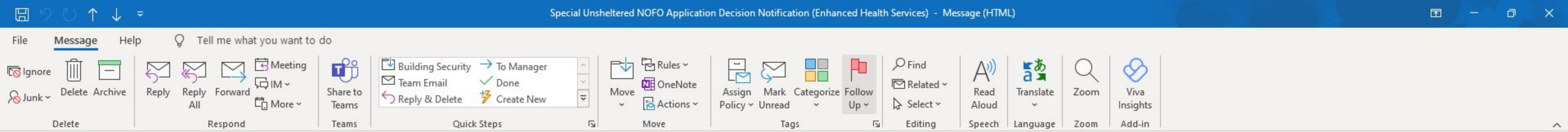
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Enhanced Health Services)

 New York City CCoC
To  Farrell, Suzanne
Cc  Dinan, Kinsey;  Jessie Schwartz;  Schreiber, Adam;  Mitchell, Kristen;  Slater, Amanda

 Notification Letter_DHS_Enhanced Health Services.pdf
151 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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 Human Resources Administration
Department of Homeless Services
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Figure 9



Figure 9

**NYC Continuum
CoC of Care**



October 3, 2022

Suzanne Farrell
Government Grants Manager
NYC Department of Social Services

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Suzanne,

Congratulations! We are writing to inform you that the NYC CoC has accepted DHS' *Enhanced Health Services at Street Homelessness Engagement Sites* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 88.8 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in cumulative funding applications, far exceeding our maximum CoC award of \$20,000,000, we have reduced your annual budget request from \$3,277,319.10 to \$3,105,097.60. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 8th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

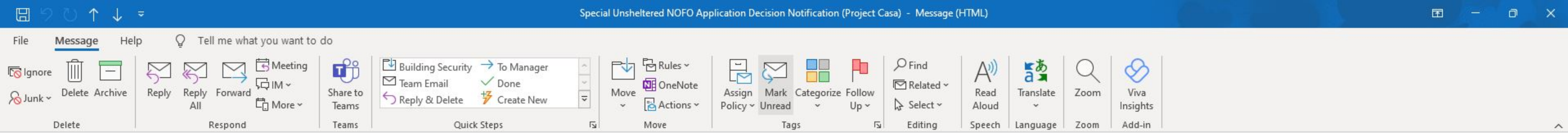
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.




If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Project Casa)

 New York City CCoC
To  Farrell, Suzanne
Cc  Dinan, Kinsey;  Jessie Schwartz;  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda

 Notification Letter_DHS_Project Casa.pdf
185 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
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Figure 10



Figure 10

**NYC Continuum
CoC of Care**



October 3, 2022

Suzanne Farrell
Government Grants Director
NYC Department of Social Services

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Suzanne,

Congratulations! We are writing to inform you that the NYC CoC has accepted NYC Department of Homeless Services' *Cross Agency Services for Access to Health Housing* ("Project CASA") application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 89.8 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,00,000, we have reduced your annual budget request from \$1,511,390.10 to \$1,436,809.00. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 5th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

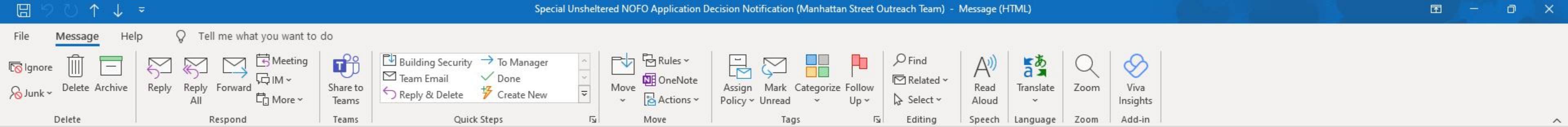
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Manhattan Street Outreach Team)

 New York City CCoC
To:  DROSSMAN, JENNIE;  Shelly Brenner
Cc:  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda

 Notification Letter_Goddard.pdf
150 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | *Special Projects Manager*
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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Figure 11



Figure 11

**NYC Continuum
CoC of Care**



October 3, 2022

Shelly Brenner
Associate Vice President, Behavioral Health and Wellness
Goddard Riverside Community Center

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Shelly,

Congratulations! We are writing to inform you that the NYC CoC has accepted Goddard Riverside Community Center's *Manhattan Street Outreach Team* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 84.8 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,000,000, we have reduced your annual budget request from \$1,676,144.33 to \$1,508,530.00. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 12th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

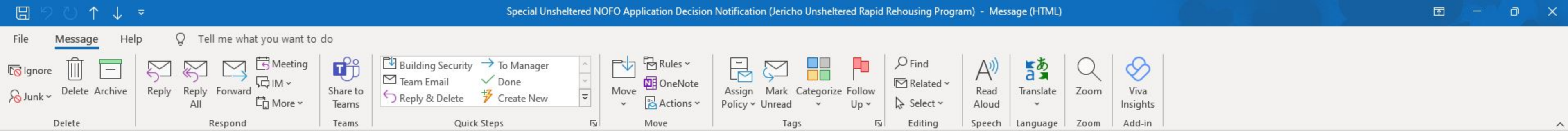
- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team



Special Unsheltered NOFO Application Decision Notification (Jericho Unsheltered Rapid Rehousing Program)

 New York City CCoC
To  Hugh Mulzac
Cc  tlyon@jerichoproject.org;  STEELEY DAVIA;  mtuccillo@jerichoproject.org;  Mitchell, Kristen;  Schreiber, Adam;  Slater, Amanda

 Notification Letter_Jericho.pdf
178 KB

Good afternoon,

Please review the attached notification letter, which details the NYC CoC's decision regarding your new project application for the Special Unsheltered NOFO.

Best,
Amanda

Amanda Slater | [Special Projects Manager](#)
Pronouns: She, Her, Hers - [Gender Pronouns Guidelines](#)
OFFICE OF RESEARCH & POLICY INNOVATION – FEDERAL HOMELESS POLICY & REPORTING
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 Human Resources Administration
Department of Homeless Services
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Figure 12



Figure 12

**NYC Continuum
CoC of Care**



October 3, 2022

Hugh Mulzac
Managing Program Director
Jericho Project

Subject: Special Unsheltered NOFO New Project Application Notification

Dear Hugh,

Congratulations! We are writing to inform you that the NYC CoC has accepted Jericho Project's *Unsheltered Rapid Rehousing Program's* application as part of the Special Unsheltered NOFO. Your project was reviewed and scored by a New Project Review Committee and received a score of 87 out of a possible 100 points. Because the NYC CoC received over \$30,000,000 in applications, far exceeding our maximum CoC award of \$20,000,000, we have reduced your annual budget request from \$5,450,918.00 to \$2,888,962. Your project budget was reduced in order to maximize use of available funding across a variety of projects and providers while maintaining the integrity of the proposals.

Your project will be ranked 10th out of 12 projects in the NYC CoC Priority Listing and will be submitted to the U.S. Department of Housing and Urban Development (HUD) on 10/20/22 as part of the NYC CoC's Collaborative Application.

The next critical step is for your organization to submit the application in HUD's online application portal, e-snaps. We will send a follow-up email with detailed instructions regarding the e-snaps process, the timeline is as follows:

- 10/11/22: Applicants submit application in e-snaps
- 10/12/22-10/13/22: Review and finalization by CoC and Applicants
- 10/14/22: All applications final in e-snaps

We are excited to work with you in the coming weeks to submit the best possible application to HUD. Thank you for all your time and effort during this process.

If you have any questions, please contact Adam Schreiber (schreiberadam@dss.nyc.gov) and Amanda Slater (slaterama@dss.nyc.gov).

Best regards,

NYC CoC Team

NYC Continuum
CoC of Care



Table of Content

Attachment P-1: Development of New Units and Creation of Housing Opportunities–Leveraging Housing

Figure	Description	Page Number
1	VOA	2



Kristen Mitchell, Associate Commissioner
Co-Chair, NYC Continuum of Care (NY-600)
150 Greenwich Street
New York, NY 10007

October 10, 2022

Dear Ms. Mitchell,

This letter serves as confirmation of the leveraged contract and rental assistance funds that will support VOA-GNY's proposed Home:BASE project, for which we have applied for funding as part of the NYC CoC's response to the HUD Special Unsheltered NOFO.

VOA-GNY is seeking funding which will allow us to provide intensive clinical support and benefits navigation for clients with severe needs living in existing 4 Permanent Supportive Housing buildings that we operate in partnership with NYC. The residents benefitting from the additional HUD-funded services will include clients placed directly into our buildings from street homelessness under a new NYC initiative, and other residents with significant unmet medical or behavioral health needs. This project will leverage funds from NYC Department of Homeless Services and NYC Department of Health and Mental Hygiene, as well as rental payments from sources that include the NYC Housing Authority (Section 8) and the NYC Department of Social Services (CityFHEPS), as well as client rental contributions based on 30% of income from employment or benefits (typically SSI, SSD, Public Assistance or Unemployment).

Thank you in advance for your consideration for funding for this program, which will greatly improve the wellbeing and stability of our most vulnerable residents.

Signed,

A handwritten signature in black ink, appearing to read "Myung Lee", with a long horizontal flourish extending to the right.

Myung Lee
CEO and President

NYC Continuum
CoC of Care



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Attachment P-1a: Development of New Units and Creation of Housing Opportunities–PHA Commitment

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October 13, 2022

Kristen Mitchell
Associate Commissioner
New York City Department of Social Services
150 Greenwich Street
New York, NY 10007

Dear Associate Commissioner Mitchell,

On behalf of the New York City Department of Housing Preservation & Development (HPD) I am pleased to submit this letter to express our commitment to work with the New York City Continuum of Care (NY-600) on a potential allocation of Stability Vouchers from the United States Housing and Urban Development (HUD).

Specifically, HPD is committed to work with the NYC CoC (NY-600) to:

1. Collaborate with the NYC CoC (NY-600) to develop a prioritization plan for Stability Vouchers;
2. Accept referrals of potentially eligible families for Stability Vouchers through the NYC Coordinated Entry process; and
3. Partner with the NYC CoC (NY-600) to pair CoC-funded supportive services with Stability Vouchers.

We look forward to continuing our close work with the CoC to provide access to much needed permanent housing resources for New Yorkers experiencing homelessness, at-risk of homelessness, and fleeing domestic violence.

Respectfully,



Ahmed Tigani
First Deputy Commissioner, NYC Housing Preservation & Development



NEW YORK CITY HOUSING AUTHORITY
90 CHURCH STREET • NEW YORK, NY 10007
TEL: (212) 306-3000 • <http://nyc.gov/nycha>

GREG RUSS
CHAIR

LISA BOVA-HIATT
INTERIM CHIEF EXECUTIVE OFFICER

October 12, 2022

Kristen Mitchell, Associate Commissioner
Co-Chair, New York City Continuum of Care
150 Greenwich Street - 42 Floor
New York, NY 10007

Re: Letter of Support for Stability Vouchers

Dear Ms. Mitchell:

The New York City Housing Authority (NYCHA) is pleased to offer this letter of support to the New York City Continuum of Care (CoC) in support of the CoC's application under the Continuum of Care Supplemental NOFO to Address Unsheltered and Rural Homelessness, FR-6500-N-25S, Section VI.F.1.h. Our agencies have collaborated on New York City's Emergency Housing Voucher (EHV) program to provide housing and services to vulnerable New Yorkers.

NYCHA's mission is to increase opportunities for low- and moderate-income New Yorkers by providing safe, affordable housing and facilitating access to social and community services. Nearly 340,000 New Yorkers reside in NYCHA's 277 public housing complexes, and more than 200,000 residents live in homes subsidized under NYCHA's Section 8 Housing Choice Voucher (HCV) Program. Our continued partnership with CoC regarding stability vouchers will provide additional supportive housing resources for the HCV program.

We look forward to collaborating with the CoC on establishing a prioritization plan for Stability Vouchers, leveraging the Coordinated Entry system for submitting eligible referrals, and collaborating with other stakeholders for supportive services.

Again, NYCHA enthusiastically supports the CoC's application and believes that continued partnership with the CoC will maintain a critical housing and service provider resource for New York City.

Sincerely,

Lakesha Miller

Lakesha Miller
Executive Vice President
Leased Housing Department



KATHY HOCHUL
Governor

Homes and Community Renewal

RUTHANNE VISNAUSKAS
Commissioner/CEO

September 16, 2022

To Whom it May Concern:

New York State Homes and Community Renewal is committed to partnering with the NYC Continuum of Care, NY-600, to pair potential Stability Vouchers with CoC-funded support services. Additionally, the PHA will work with the CoC and other stakeholders to develop a prioritization plan for a potential allocation of Stability Vouchers through the coordinated entry process for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

Sincerely,

Daniel P. Buyer

Daniel P. Buyer, Vice President/Assistant Commissioner
New York State Homes and Community Renewal

NYC Continuum
CoC of Care



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Attachment P-3: Leveraging Healthcare Resources–New PSH/RRH Project

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1	Key to Home Letter of Support - Janian	2
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3	Care For the Homeless	5



An Affiliate of CUCS

198 East 121st Street, 5th Floor, New York, NY 10035

Van Yu, M.D., Chief Medical Officer, 212.803.2710, van.yu@janianmed.org

04 October 2022

NYC Continuum of Care
Office of Research and Policy Innovation
Federal Homeless Policy and Reporting Unit
150 Greenwich St.
New York, NY 10006

Attn: Special Unsheltered NOFO Committee

To Whom It May Concern:

I am writing to express Janian Medical Care’s support of Urban Pathways’ application for the Key to Home Rapid Rehousing Program serving homeless New Yorkers.

Janian Medical Care has partnered with Urban Pathways for many years providing psychiatric care to Urban Pathways clients (and we hope to provide primary care to Urban Pathways in the near future). Urban Pathways provides consistent, person-centered engagement and support that leads to trusting relationships that help clients accept and effectively participate in services. This engagement results in safe housing and comprehensive services to meet medical, psychiatric, and economic needs.

When an individual living on the street is referred to the Key to Home program, they will be offered services such as meals, showers, hygiene products, clean clothing, laundry services, and medical and psychiatric services through the 9th Avenue or Olivieri Drop-In Centers. Once homeless status is verified, the client will have access to one of 30 scattered site apartments and case management. Janian Medical Care hopes to provide psychiatric and primary care at Urban Pathway’s 9th Avenue drop-in center and safe haven. We anticipate the annual cost of psychiatric care will be about \$120,000 and the annual cost of primary care will be about \$80,000 at the 9th Avenue drop-in center.

Again, we support Urban Pathways’ application for the Key to Home Rapid Rehousing Program and hope to partner with Urban Pathways to provide psychiatric and primary care to program clients.

Best regards,

A handwritten signature in black ink that reads "Van Yu". The signature is written in a cursive, flowing style.

Van Yu, M.D.



Figure 2 - OASAS Letter of Support

October 5, 2022

Kristen Mitchell, Associate Commissioner
New York City Department of Social Services
Co-Chair, New York City Continuum of Care (NY-600)
150 Greenwich Street, 42nd Floor
New York, NY 10007

Dear Associate Commissioner Mitchell:

I am pleased to submit this letter of commitment for the New York City (NYC) Continuum of Care’s Application in the U.S. Department of Housing and Urban Development’s Supplemental Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness, FR-6500-N-25S.

The New York State (NYS) Office of Addiction Services and Supports (OASAS) oversees one of the nation’s largest substance use disorder systems of care with approximately 1,700 prevention, treatment and recovery programs serving over 680,000 individuals per year. OASAS is the single designated state agency responsible for the coordination of state-federal relations in the area of addiction services. Our mission is to improve the lives of New Yorkers by leading a comprehensive system of addiction services for prevention, treatment, and recovery, with embedded harm reduction services at each level of care.

Our programs are recognized as excellent and long-standing providers of comprehensive substance use disorder treatment services – including medications to treat opioid use disorder and peer supported recovery -- to New Yorkers experiencing homelessness. We have a proven track record of providing high-quality, low-threshold services for unsheltered individuals with severe substance use/addiction issues through oversight, regulation, and support of evidence-based programs.

This letter confirms that, if funded, OASAS will collaborate with the newly funded CoC projects to coordinate the delivery of comprehensive substance use disorder treatment services through our wide network of licensed treatment programs, including inpatient, crisis, and outpatient substance use disorder treatment programs. Access to substance use disorder treatment services will be provided for all program participants who qualify and choose those services. The projects include:

- Breaking Ground, *Project Welcome MAT (SSO)*
- Gay Men’s Health Crisis, *Connection to Housing+Care (PSH)*
- Breaking Ground, *Project IN-Reach (SSO)*
- Urban Pathways, *Key to Home Initiative (RRH)*

501 7th Avenue | New York, New York 10018-5903 | oasas.ny.gov | 646-728-4760

1450 Western Avenue | Albany, New York 12203-3526 | oasas.ny.gov | 518-473-3460

- NYC Dept. of Homeless Services, *Project Casa (SSO)*
- Care For the Homeless, *Coordinated Care for Housing Success (SSO)*
- Safe Horizon, *Unsheltered Youth Street Outreach Project (SSO)*
- NYC Dept. of Homeless Services, *Enhanced Health Services at Street Homeless Engagement Sites (SSO)*
- Care For the Homeless, *Street to Home: Embedding RRH with Coordinated Care (RRH)*
- Jericho Project, *Unsheltered Rapid Rehousing Program (RRH)*
- Volunteers of America, *Street to Home (PSH)*
- Goddard Riverside, *Manhattan Outreach Team (SSO)*

Sincerely,

A handwritten signature in black ink, appearing to read "Chinazo Cunningham". The signature is fluid and cursive, with a large, stylized initial "C".

Chinazo Cunningham, MD
Commissioner



Figure 3 - Care for the Homeless Letter of Support

October 17, 2022

To Whom It May Concern:

Care for the Homeless (CFH) is pleased to support the NYC Continuum of Care (CoC, NY-600) application for the Special Unsheltered NOFO from the Department of Housing and Urban Development.

CFH is a 501(c)(3) organization established in 1985 with a mission to fight homelessness by delivering high-quality, client-centered healthcare, human services, and shelter to individuals and families experiencing homelessness, and by advocating for policies to ameliorate, prevent and end homelessness. For over 35 years, CFH has focused exclusively on the complex health care needs of homeless individuals. Utilizing a Patient Centered Medical Home (PCMH), Trauma-Informed Care approach, CFH provides integrated primary care and behavioral health services in all five NYC boroughs. In 2021, we provided health services to more than 7,780 unsheltered individuals.

Care For the Homeless (CFH) has partnered with the NYC Department of Homeless Services (DHS) for 35 years. CFH currently operates two shelters for homeless women with chronic health and psychiatric challenges and one safe haven that targets street homeless clients in the Bronx. CFH has three additional residential programs in the contracting pipeline with DHS. Each of our sites offers on-site, co-located health centers, which allows CFH to serve the whole person with more than just a shelter bed.

Our network of ten open access health centers will be available to provide healthcare services to all 350 proposed residents of the permanent housing and rapid rehousing projects funded by this NOFO. Assuming each client engages in care three times in a year, CFH can provide primary care and supportive services with an estimated value of \$216,300 for the clients served by the partner agencies:

- Gay Men's Health Crisis, *Connection to Housing+Care (PSH)*
- Urban Pathways, *Key to Home Initiative (RRH)*
- Care For the Homeless, *Street to Home: Embedding RRH with Coordinated Care (RRH)*
- Jericho Project, *Unsheltered Rapid Rehousing Program (RRH)*
- Volunteers of America, *Home:BASE (PSH)*

On behalf of CFH, I fully support the CoC's continued efforts to improve housing and health outcomes for unsheltered New Yorkers through provision of low-barrier permanent housing and coordinated healthcare services.

Sincerely,

George Nashak
President and Chief Executive Officer

George Nashak
President & CEO

Board of Directors

Surjit Chana
Chair

Robert L. Heckart
Vice Chair

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Secretary

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Delise DuPont Blenman*

Amanda Fialk, PhD, LCSW

Fulvia Frazier

Mariya Kamenetskaya, LMSW

Timothy Q. Karcher

Grigor Licul

Philip Malebranche

Jane C. Parker

Judy Tabak

Harry K. Thomas Jr.

*Former Chair

Administrative Office

30 East 33rd St., 5th Floor

New York, NY, 10016

Phone: (212) 366-4459

Fax: (212) 366-1773

careforthehomeless.org



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*For accessibility Persons With Lived Experience committee members were given the option of submitting e-signatures, in-person signatures, and photos of signatures for the letter of support.

October 17, 2022

Kristen Mitchell, Associate Commissioner
Co-Chair, NYC Continuum of Care (NY-600)
150 Greenwich Street
New York, NY 10007

To Whom It May Concern:

The Persons with Lived Experience Committee (PWLEx) of the NYC Continuum of Care (NYC CoC, NY-600) are writing to express our support of the CoC's submission in response to HUD's Special NOFO to Address Unsheltered and Rural Homelessness.

The mission of the PWLEx Committee is to serve as the voice of representation and advocacy on behalf of the currently or formerly homeless population in New York City. The vision of the PWLEx Committee is to serve as a liaison between the NYC CoC and currently, formerly, and at-risk homeless persons, to participate in the decision-making process of the NYC CoC's Steering Committee, and to participate in the evaluation of NYC CoC renewal homeless and supportive services projects fully and actively.

As a group whose mission it is to represent persons with a history of homelessness in NYC, we would like to make the following suggestions to HUD, our CoC, and provider organizations applying for funding in the Special Unsheltered NOFO. We believe that current outreach strategies have failed to build trust and meet all needs of persons experiencing unsheltered homelessness in our city. We recommend that projects funded under this NOFO consider:


1. Providing engaged parties with phones and focusing on engagement with public benefits to support communication with outreach teams
2. Improving street outreach services to be person-centered and driven by the unique needs and wants of each person experiencing unsheltered homelessness
3. Utilizing a harm reduction approach, including providing testing kits for fentanyl
4. Providing information to engaged parties on Know Your Rights
5. Sharing resources on where to find clothing, hygiene, food, medical treatment, and protection from elements (warming and cooling centers, places to stay dry, etc.) regardless of one's ability to pay
6. How they can improve connection to housing options available in our Continuum driven by client choice and housing requirements to achieve housing stability (e.g.: rental assistance, supportive housing, population-specific housing)
7. Hire, train, and provide professional development for persons with lived experience of homelessness in their agency

The Persons with Lived Experience Committee supports the NYC CoC's application for funds through HUD's Supplemental NOFO to Address Unsheltered and Rural Homelessness. We are in support of the


CoC's Plan to Serve Individuals and Families Experiencing Homelessness with Severe Service Needs and the new project applications.

Sincerely,

Philip J. Malebranche
Philip J. Malebranche

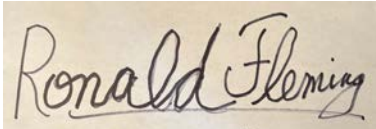


Kadisha Davis

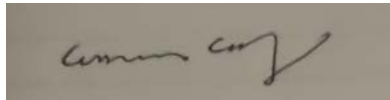


Dinick

10/17/2022.



RONALD FLEMING



Cameron Craig
Committee Co-Chair

Peter Malvan
Peter Malvan
Committee Co-Chair

NYC Continuum of Care (NY-600, CoC) Plan for Serving Individuals and Families Experiencing Homelessness with Severe Service Needs

P1-a. Development of New Units and Creation of Housing Opportunities – Leveraging Housing

The NYC CoC is leveraging 200 units of rental assistance not funded through the CoC or ESG Programs in Volunteer of America of Greater New York's PSH application. See attached letter of commitment for demonstration of this partnership.

P-1b. Development of New Units and Creation of Housing Opportunities – PHA Commitment

The NYC CoC has committed to partner with three PHA's in our CoC on a potential allocation of Stability Vouchers. See attached letters of commitment from the New York City Department of Housing Preservation and Development, New York City Housing Authority, and the New York State Homes and Community Renewal.

P1-c. Landlord Recruitment

1. The NYC Mayor's Public Engagement Home Support Unit (HSU) works with rental owners, real estate agents, and property managers to identify and lease apartments to New Yorkers experiencing homelessness through tenant based rental assistance. Created in 2015 to serve low-income New Yorkers, the Mayor's Public Engagement Unit (PEU) is a City Agency that proactively connects New Yorkers to key City services. PEU pioneers a new model of government by combining proactive outreach, and an interagency approach to break down bureaucratic barriers and better serve those who are struggling with a range of hardships—including landlord disputes, homelessness, and eviction. Using this model, PEU recruits landlords and their units to rent through all tenant-based rental assistance programs serving homeless New Yorkers.

1.a. Since 2015, PEU HSU has developed sizable lists of residential landlords across all five geographic boroughs of New York City, integrating data from several City agencies, including NYC Dept. of Housing Preservation and Development (HPD), NYC Dept. of Buildings (DOB), and NYC Dept. of Environmental Protection (DEP). Initial outreach to unknown landlords is typically conducted via cold calls from a virtual phone bank, followed by personal phone calls, text messages, and/or emails from the outreach specialist, as appropriate. As these landlords have experienced the benefits of working directly with one PEU specialist before, during, and after the move, PEU's relationships have grown more personal, and many landlords now actively seek PEU's assistance to identify and place persons experiencing homeless into their units, helping to streamline the search and lease-up process. In City Fiscal Year 2022 (FY22), 974 new brokers/owners provided 2,679 units to PEU to be used by persons with tenant-based rental assistance. These units, supplied by newly recruited owners and brokers, resulted in 533 moves by voucher holders.

1.b. There is a concerted effort to recruit landlords in Exception Payment Standard (EPS) zip codes, areas of the city that have been historically difficult to identify units in. Exception Payment Standards are set at the zip code level and allows for subsidy levels that more closely match the local market. EPS is intended to expand housing opportunities in zip codes that have lower rates of poverty and crime and have well-resourced schools. PEU reports that in FY22, 212 units in EPS zip codes were supplied by owners/brokers that have not previously provided units to PEU before. Engagement to recruit those units resulted in 56 moves into EPS zip codes amongst persons assisted by PEU in FY22.

In addition to the direct effort by PEU, NYC has also seen the impact of outreach in EPS areas through the Emergency Housing Voucher Program (EHV). Specialized housing navigators work with EHV voucher holders to assess neighborhood and apartment preferences in comparison to potentially available units across EPS zip

codes. As of October 7, 2022, of the 1,330 households who have leased up with EHV, 292 (22%) have moved to an EPS zip code.

2. As a new practice implemented by our CoC to increase landlord recruitment, PEU has started a peer-to-peer texting platform to make initial contact with large lists of landlord and broker phone numbers with the touch of a button. Using peer-to-peer message technology for initial outreach to a new list has alleviated the need for cold calling landlords, improving canvassing time for new lists by reducing the labor hours required to reach thousands of phone numbers. Because the texted contacts can see the message and have confidence in the sender, they are more likely to respond and engage in their own time.

Another new practice began in early 2022, when PEU partnered with StreetEasy (Zillow Group) to develop and run a campaign focused on recruiting landlords and brokers to the Emergency Housing Voucher program by highlighting testimonials from landlords with experience leasing up with PEU. Ads were placed at mass transit bus stops, in video monitors in Yellow and Green Taxi Cabs, on public outdoor LincNYC kiosks, on web banner ads, and on social media. PEU used a myriad of strategies to run ads to reach landlords--from using targeted lists and working with organizations that work with landlords and brokers, to sharing ads in Exception Payment Standards (EPS) ZIP codes. In implementing these new practices, the CoC has found the most effective approach is to run ads targeted to landlords and brokers, coupled with outreach that is in person, by phone, and by text.

Finally, to facilitate housing search and leasing for EHV voucher holders, the CoC implemented a multi-faceted strategy to enhance and complement the PEU landlord recruitment and support. This included hiring specialized housing navigators to work with vulnerable populations who have found additional barriers to housing search and landlord engagement, the runaway and homeless youth population and households fleeing domestic violence. These specialized housing navigators work in tandem with PEU as well as traditional case managers. To date they have located housing and are in the process of leasing up or have moved in a total of 612 EHV-vouchered youth and DV households (35% of total vouchered youth and DV households).

3. Data from NYC Human Resources Administration (HRA), NYC Dept. of Homeless Services (DHS), and PEU identify the most productive landlord and broker contacts. By assigning dedicated teams to service these key landlord and broker contacts, and individual staff to smaller contacts, PEU delivers on its promise to provide both personal and right-sized service. This data also shows which geographies are more likely to receive program participants exiting emergency shelter, which allows PEU to expand outreach to locales with low voucher uptake through neighborhood canvassing for brokerages and available apartments posted locally.

P-2. Leveraging Healthcare Resources – New PSH/RRH Project

The NYC CoC is leveraging healthcare resources through a partnership with the New York State Office of Addiction Services and Supports to provide substance use treatment services to all participants in permanent housing funded through this NOFO. Additionally, the Rapid Re-housing projects proposed by Urban Pathways and Care For the Homeless demonstrate written commitment from their partners to provide healthcare services to participants. See attached letters of commitment.

P-3a. Current Outreach Strategy

1. In New York City, the Street Homeless Solutions Division (SHS), housed within DHS, is responsible for contracting with outreach providers to seek out individuals experiencing unsheltered homelessness, connect them to services, and bring them indoors. There are 5 contracted outreach providers, each serving designated areas of the city, including a provider specifically contracted to cover the NYC subway system, ensuring that all areas of NYC are covered, and all teams are coordinated. As the oversight agency overseeing outreach providers, SHS takes several steps to ensure the outreach teams are meeting services performance standards and

sharing information with each other. Such steps include, but are not limited to, monthly outreach meetings with all outreach providers, weekly top-50 program participant meetings where case management, new ideas, and best practices can be discussed between providers. To further enhance coordination, the outreach teams update StreetSmart, the HMIS-compliant DHS system of record, to include information on all program participants across providers, allowing program participant engagement and case-management records to be tracked across the system.

2. Outreach is performed 24 hours a day / 7 days a week throughout the 5 boroughs of NYC and the subway system. Outreach providers deploy field outreach workers to canvass their catchment areas and engage unsheltered homeless individuals and encourage them to accept housing and services. Outreach staffing also includes case workers, who connect unsheltered program participants to services, independent living specialists, who connect unsheltered program participants housing, and clinicians, who provide assessments and other clinical services. There are currently more than 600 staff budgeted across all outreach programs overseen by DHS.

3. Through intensive engagement with unsheltered individuals and families, outreach teams work to connect them to all available housing and resources to exit unsheltered homelessness as quickly as possible. Outreach teams regularly connect program participants to Drop-In Centers, Low-barrier shelter beds and Stabilization beds. Drop-In Centers, Low-barrier shelter beds, and Stabilization beds are low-barrier programs specifically targeted toward supporting individuals who've lived unsheltered who may be resistant to accepting other services, including traditional shelters. Once placed in these programs, outreach staff continue to work with staff located in these sites to pursue available permanent housing options. Locally, low-barrier shelter beds are referred to as Safe Havens, which are operationally different than HUD-defined Safe Havens.

4. DHS has several programs and policies in place to ensure that program participants with the highest level of vulnerability are cared for and that culturally appropriate outreach strategies are pursued. DHS code blue and code red policies are in place and require our outreach teams to regularly check on vulnerable individuals during extreme heat or cold and other extreme weather events. Outreach provider contracts require staff to be trained in cultural competencies. They regularly meet and discuss new ideas and new outreach approaches through the weekly top-50 meetings and the monthly outreach provider meetings.

The CoC has identified the runaway and homeless youth population who experience street homelessness to be a particularly vulnerable group. Thousands of youth and young adults (YYA) in NYC experience trauma and lack the stability and support they need to thrive. Experiencing homelessness not only disrupts YYA's positive trajectories into adulthood, but it also increases their risk of adult homelessness, underscoring the importance of tackling youth homelessness to realize an end to homelessness overall. To be responsive to the unique needs of this group and deliver culturally appropriate services, the NYC Department of Youth and Community Development funds and oversees a network of specialized homeless youth drop-in centers across the city. These borough-based drop-in centers provide youth up to the age of 24 and their families with essentials like food, clothing, and immediate shelters as well as access to counseling, support, and referrals. Because of the high rate of homelessness among YYA LGBTQI+ community, these programs are welcoming and responsive to individual needs based on a young person's identity and potential past trauma.

5. DHS outreach teams are responsible for canvassing public areas across the 5 boroughs and subway system, building relationships with individuals experiencing unsheltered homelessness and connecting them to housing and services available in our community. Outreach teams use an ongoing intensive case management model to engage individuals, discuss housing options, and work to rapidly move individuals living on the street and within the subway system into permanent housing. Outreach teams complete housing applications and support individuals throughout the housing process, including initial assessments, interview preparation, apartment/room visits and other housing related activities. Outreach teams collaborate with staff that manage DHS Low-barrier shelter and Stabilization beds to help program participants who they have placed within such

facilities access permanent housing. This continued collaboration once individuals and families have transitioned from unsheltered to sheltered homelessness allows for continuity of service and maximizes program participant access to available permanent housing opportunities. In FY22, DHS outreach teams made 5,752 placements into transitional housing and 550 placements into permanent housing.

6. In NYC, the CoC and DHS implement several strategies to ensure that persons with lived experience of homelessness are hired to conduct outreach. DHS is currently running a pilot program of hyper-localized peer outreach within the Times Square Area. This pilot program requires the peer counselors to have lived experience with homelessness and/or issues often faced by homeless individuals, including mental illness, substance abuse, justice involvement. In addition to this pilot, DHS is also currently co-piloting the Street Homeless Advocacy Project (SHAP). SHAP is a community organized outreach effort comprised of local advocates, outreach workers, concerned citizens, and formerly street homeless individuals who conduct weekly joint outreach efforts in targeted areas of the city. DHS and contracted service providers actively recruit staff from public assistance roles and DHS shelters. Staffing titles at DHS have recently been expanded to include a peer outreach title that was created to attract previously homeless individuals.

P-3b. Current Strategy to Provide Immediate Access to Low-Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness

1. Governed by a unique right to shelter mandate, New York City provides temporary emergency shelter every night to every adult and child who is eligible for services. The DHS NYC shelter system provides shelter and services for families with children, adult families, and single adults. This policy sets New York City apart from municipalities across the nation—many of which turn homeless individuals and families away once shelters have filled up or put their names on a waiting list. DHS is the city agency tasked with ensuring the right to shelter is upheld and remains committed to meeting its legal mandate to provide temporary emergency shelter to those experiencing homelessness in a safe and respectful environment.

In addition to NYC's main DHS shelter system, DHS also operates temporary accommodations that are dedicated to serving New Yorkers experiencing unsheltered homelessness. Drop-In Centers, Low-barrier shelter beds, and stabilization beds are low-barrier programs specifically targeted toward supporting individuals who are living unsheltered who may be resistant to accepting other services, including traditional shelters. Equipped with on-site services and staff who work closely with the program participants to deepen those relationships, stabilize their lives, and assist with their transition off the streets, these temporary accommodations are often the first step towards helping New Yorkers experiencing unsheltered homelessness come indoors.

Drop-in Centers provide baseline services with the goal of meeting immediate needs for individuals, such as showers, meals, and clothing. They also have on-site case management services and provide an immediate option for individuals who want to transition off the streets.

DHS Low-barrier shelter and stabilization beds are low-threshold emergency shelter options geared toward individuals who have lived unsheltered for some time. These settings take referrals directly from street outreach teams, offer overnight beds, and have physical and programmatic characteristics that are more suitable for engaging unsheltered individuals, including case management services, connections to medical/clinical/health services, and smaller settings. Low-barrier shelter beds are also designed to be heavily clinically staffed to provide our program participants with the services they need. They have no sobriety requirements, no curfews, and allow program participants to be absent for several days without losing their beds. Stabilization beds are also low barrier but have lower staffing levels and are designed for program participants who are generally in need of lighter touch services.

2. Our current strategy is well equipped to provide immediate access to low barrier and culturally appropriate temporary accommodations through the network of shelter options. An important hallmark of the strategy is that outreach teams use a harm reduction approach to build relationships with individuals who have historically rejected services. Harm reduction is an approach that focuses on preventing harm and reducing negative consequences of risky or harmful behavior. Outreach teams focus on the most vulnerable people living outdoors to ensure they are safe and not at risk for injury or death. This aspect of their role becomes more urgent during times of extreme weather, both hot and cold. For those individuals that have been living outdoors for an extended period who agree to accept services, stabilization beds provide a less restrictive alternative to traditional shelter. In this way, stabilization beds provide shelter to the unsheltered and help facilitate ongoing coordinated services with SHS outreach teams to help individuals who were previously residing in the subway and other public spaces get back on their feet.

The goal of each stabilization bed program is to bring people off the streets and into a supportive setting focused on helping them transition to permanent housing through ongoing coordination with their assigned outreach team. Stabilization bed programs provide three meals per day, clothing referrals, showers, and storage of property and valuables for those program participants who are engaging with outreach team staff. Stabilization bed program participants are typically assigned to a single or two-person unit with beds and storage space where they can sleep and keep their possessions. Curfew restrictions are more lenient, and program participants will not be denied entry if they are under the influence of alcohol or illegal drugs.

Program participants staying in low-barrier shelter beds have regular contact with their assigned outreach team who will help coordinate access to necessary medical, mental, and behavioral health services, as well as permanent housing options. After initial intake and assessment, stabilization bed program staff and the assigned outreach team coordinate to work with willing program participants to help them develop goal-oriented service plans focused on the ultimate goal of obtaining permanent housing. Stabilization bed program staff and the assigned outreach team coordinate to ensure medical and behavioral health services and other benefits are in place and employ housing specialists to identify housing options and prepare housing packets for independent or supportive housing.

Lastly, NYC DHS opened several non-congregate sites to allow emergency shelter program participants to safely isolate and quarantine to slow the spread of COVID-19. Starting with one small site in March 2020, DHS was able to provide sufficient capacity to meet the varying demand including during the most intense pandemic waves, such as during the Omicron peak. In addition to standard shelter services, medical services, COVID-19 testing, and treatment are also provided. DHS continues to operate isolation and quarantine sites for current emergency shelter program participants. DHS opened and continues to operate single and double room facilities for program participants at high risk for COVID-19 and others who need a non-congregate setting for medical, mental health or safety reasons. NYC is now opening additional intake and shelter sites to meet the growing demand and unique needs of the recent influx of asylum seekers and other migrants in New York City.

3. An important recent innovation is the formation of a NYC Street Outreach Joint Command Center (JCC), launched in late 2019 to operate 24 hours a day / 7 days a week. The JCC acts as a clearinghouse for issues including, but not limited to reporting on hotspots, processing 311 requests, and coordinating assessments by nurses. The JCC also runs a dedicated HOME-STAT team, which proactively canvasses targeted areas and works with other City Agencies, and contracted outreach teams, to connect New Yorkers experiencing unsheltered homelessness to services. Since the inception of the JCC, average monthly placements of unsheltered persons into temporary or permanent housing have gone up by 32% from 2019 to 2021 while the average monthly outreach caseload has increased by 10% over the same period.

In response to the subway overnight shut down in May 2020 due to Covid-19, SHS began recruiting DSS volunteers to go to 24 End of Line (EOL) subway stations from 12am-5am every day and offer services to

unsheltered homeless individuals being asked to leave the train. This was later expanded to include staffing five warming buses, one at Penn Station and four at hospitals, from 10pm-6am. The transportation for EOL is run by DHS via subcontracts through bus lines and not-for-profit outreach provider buses and vans. Due to the success of the program, it has been made permanent and is now staffed by a mix of SHS staffers, contracted not-for-profit outreach staff and DHS/HRA redeployed workers on overtime. Since May 2020, EOL efforts have led to 2,526 number of placements in shelters/low-barrier shelter beds/stabilizations beds.

In recent years DHS has also significantly increased the number of stabilization beds dedicated to serving unsheltered New Yorkers citywide, with thousands of these beds available to outreach teams as they encourage unsheltered individuals to accept services. Availability of stabilization beds has risen 189% from 354 beds reported on the 2020 NYC Housing Inventory Chart to 1,024 beds in 2022.

To further strengthen and streamline the placement process to ensure the most effective and expeditious placements for unsheltered New Yorkers interested in coming off the streets, DHS implemented significant internal procedural reforms to unify and centralize capacity-tracking and management efforts at DHS for sheltered and unsheltered New Yorkers alike, which had previously been split between different divisions. This has allowed DHS to accelerate the placement process for individuals engaged on the street and make the overall tracking and vacancy management more efficient.

P-3c. Current Strategy to Provide Immediate Access to Low Barrier Permanent Housing for Individuals and Families Experiencing Unsheltered Homelessness

1. In addition to low-barrier housing and services available through Low-barrier shelter and Stabilization beds, Street Outreach Teams are responsible for completing housing packages for individuals living on the streets of New York and within the subway system to assist them in moving into permanent housing. Outreach teams collaborate with staff at Low-barrier shelter and Stabilization beds to help program participants access permanent housing. In FY22, the DHS-funded outreach teams made 5,753 placements into transitional housing and 550 placements into permanent housing.

A central aim of all DHS emergency and transitional sites is to assist all program participants in their search for low-barrier permanent housing and to help them identify any previous barriers that may have prevented them from accessing permanent housing in the past. Site staff provide the necessary services that support persons exiting to permanent housing, including on-site psychiatric evaluations, a component for determining eligibility for supportive housing. Staff aim to complete the required documentation for housing and voucher applications within the first few months of a program participant agreeing to be assisted in creating such a package or application. In the process, staff:

- Conduct housing education sessions so program participants are aware of available housing options and processes
- Assist in securing benefits and entitlements
- Compile critical documents that program participants will need for benefits and housing
- Conduct interview preparation with program participants
- Escort program participants to appointments and apartment viewings

As subsidy, operations, and service partners, NYC government agencies have been collectively messaging to all supportive housing providers the need to create on-site move in processes that are low barrier. The City's newest initiative, NYC 15/15 Supportive Housing Initiative, has built into the Request For Proposals (RFP) the requirement for a low-barrier intake process. As seen through the Volunteers of America *Home: BASE (Behavioral Health, Advocacy, Support, and Engagement)* new project application that is included in this NOFO, the 15/15 Supportive Housing Initiative has led to the expansion of permanent housing opportunities for individuals experiencing homelessness with severe services needs in our CoC.

2. The CoC's current strategy squarely promotes housing first, as evidenced by New York City's current implementation of a unique Street-to-Home Pilot. This pilot is a collaboration between NYC Dept. of Social Services, NYC Human Resources Administration, NYC Dept. of Homeless Services, NYC Dept. of Health and Mental Hygiene, and Volunteers of America Greater New York. The pilot moves unsheltered individuals from the street directly into permanent housing. In keeping with the intent of the Housing First approach, pilot participants do not need to enter shelter or a treatment program before moving into their units. This model concentrates services around the individual while staff assist with securing benefits, compiling and submitting documents for both supportive housing and rent subsidy (either one can be used for ongoing rental support while the individual stays in place), all while the individual is settling into one place to live. Matching unsheltered individuals to the vacant units and working with them to obtain rental assistance while living in the units will allow people to move from the street and into permanent housing more quickly. Upon conclusion of this pilot next year, we hope to learn more ways that we can streamline and quicken access to permanent housing, and particularly permanent supportive housing, in NYC.

Additionally, the CoC strategy ensures culturally appropriate access to permanent housing in a few ways. In 2021, NYC received the largest national allocation of Emergency Housing Vouchers (EHV) from HUD. In response to this allocation, the NYC Department of Housing Preservation and Development have contracted with Community Based Organizations to hire Housing Navigators to assist EHV holders in obtaining permanent housing. Housing Navigators work with PEU to connect voucher holders to available apartment viewings across the 5 boroughs. Navigators assist program participants in every step of the lease up process to ensure that they can successfully exit homelessness and move into an apartment with EHV. Navigators partner with program staff that assisted program participants in applying for EHV to ensure coordination of services throughout the housing search and lease up process. The strategy employed by the NYC CoC is not to use a one-size-fits all approach, but to ensure navigation support was developed with unique needs of vulnerable populations in mind. Specialized navigators were brought on to work with persons fleeing domestic violence through partnership with a Victim's Services provider working at the forefront of housing search support using best practices. Youth and Young Adult voucher holders are supported by specialized housing navigators and peer support specialist as well.

Lastly, HUD awarded The New York City Continuum of Care \$15 million through the Youth Homelessness Demonstration Program. This initiative resulted in an annual investment of \$800,000 dedicated to expanding street outreach efforts for youth and young adults experiencing unsheltered homelessness in NYC. These street outreach services will utilize a mobile bus, intensive support services, with a focus on harm reduction and crisis support, to engage youth and young adults and work with them to identify and move into permanent housing.

[P-4. Updating the CoC's Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance](#)

1. As a system, NYC is focused on housing and safety for unsheltered individuals. This means using data and reporting to ensure outreach coverage and track service and housing performance. In NYC, 5 outreach providers covering all 5 boroughs and the subway system enter all engagement and program participant information into the HMIS-compliant system StreetSmart (SS), which is administered by DHS. Data from SS are uploaded monthly into the HMIS warehouse. NYC conducts quarterly counts (including the annual Homeless Outreach Population Estimate, or HOPE) to estimate the number of people living on the streets and subways throughout the year. This informs the amount and location of low-barrier temporary housing we work to develop, along with the focus of outreach staff to make sure unsheltered individuals are engaged as soon as possible.

NYC tracks the number of unsheltered people entering shelters by asking where people resided prior to shelter entry and tracking referrals and transports of outreach staff. DSS is creating stronger connections between outreach data and shelter data to identify shared program participants. CARES, the system of record for DHS

shelters coordinates closely with SS and uploads monthly into the HMIS warehouse. DSS is currently developing more robust connections between SS and CARES allowing case workers to search for and create a single program participant id across multiple systems to deduplicate individuals and link their demographic, health, housing, income, vaccination, and other service data. This integration will allow shelter and outreach providers to see case information in more systems to further aid their mutual program participants. In addition, the DSS Office of Evaluation and Research is exploring which shelter settings and shelter program participant characteristics are associated with higher proportions of unsheltered individuals and could be targets for interventions or enhanced services.

2. NYC tracks services across settings including low-barrier shelter and temporary accommodations to improve care and outcomes. This includes integrating data across more systems. DSS IT developers have approved MOUs to integrate data on jail and hospital interactions and have requested funding to integrate these data with SS. As part of this NOFO, DHS's *Project CASA* new project application will support the DHS Office of the Medical Director to create a centralized complex care coordination unit to connect unsheltered homeless, outreach teams, shelters, hospitals, and community-based health providers to help unsheltered program participants navigate services and get permanent housing.

Additionally, the NYC CoC is investing in a new modern HMIS data warehouse environment, which is being contracted and developed to be in place mid-2023. This modern HMIS data warehouse will support enhanced performance monitoring using standard dashboards to track progress of key performance indicators as well as flexible reporting tools to drill down to program participant-level information when emerging trends or data anomalies indicate need for a closer look.

Through expansion of harm reduction, care coordination, and mental health services proposed through this NOFO, street outreach staff will be able to intensify the level of services available to the most vulnerable individuals and families, providing them with the support that they need to move from the street and into housing. DHS's *Enhanced Health Services at Street Homeless Engagement Site's* new project application seeks to provide unsheltered homeless program participants with easily accessible medical and behavioral health services to stabilize; to provide critical health services and evaluation; to coordinate with external social service and health providers; and to support entry into permanent housing. If funded, this project would provide critical onsite health services to eight DHS Low-barrier shelter bed and Stabilization Centers that currently do not have onsite health services. Persons served at these sites will remain on caseload indefinitely or until placement in permanent housing, at which time a warm hand off with supportive housing providers and the participants' current health team will occur.

3. Finally, several metrics will be used to track whether, and how quickly, unsheltered individuals are placed in permanent housing. NYC's coordinated entry system, which uploads monthly into our HMIS data warehouse, tracks the number of surveys, or assessments, that have been submitted by street outreach providers monthly along with respondents' vulnerability. It also tracks whether unsheltered survey respondents go on to complete applications for permanent housing available through CAPS, eligibility and referral outcomes, application status, and ultimately whether eligible applicants are placed into permanent housing and remain housed.

As street outreach data in SS is warehoused with all other HMIS-participating PSH and RRH programs, NYC can also track housing outcomes for unsheltered individuals in federally funded supportive housing programs. NYC is interested in assessing how long it takes from first contact with an outreach provider before an unsheltered individual is ultimately housed, what steps along the way take the longest, and whether the time can be reduced administratively or otherwise. Recently, the Department of Social Services assessed the NYC coordinated entry process for program participant matching into an array of permanent and supportive housing programs to shorten and streamline the process, identifying several avenues for improvement including easing the process for program participant document collection and record sharing; consolidating requirements across NYC-specific programs

where possible; and revising restrictive placement requirements that serve as barriers when matching potential tenants with available units.

An example of our CoC's commitment to rapidly moving persons into permanent housing can be seen in new project applications put forth in this NOFO. Breaking Ground's *Project Welcome MAT* project seeks to reduce the amount of time that it takes to move into permanent supportive housing, thereby narrowing the gap between a "paperwork first" approach to housing and a true Housing First approach. Urban Pathway's *Key to Home* will place single adults experiencing unsheltered homelessness directly into apartments using Rapid Re-Housing, in keeping with the Housing First model. Whether participants transition in place to permanent supportive housing via NYC's 15/15 Supportive Housing Initiative, utilize city-funded rental assistance through CityFHEPS, or gain employment that will allow them to remain stably housed, program staff will work with each person to pursue the path that is right for them, eliminating barriers and bureaucracy.

P-5. Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness

1. Resources provided under this NOFO will allow for NYC to expand services and permanent housing options available to persons experiencing unsheltered homelessness, reducing unsheltered homelessness. This strategy will ensure intensive services through proposed SSO projects are layered onto the existing robust infrastructure for Street Outreach, coordination with medical and mental health services, and housing navigation so that persons experiencing unsheltered homelessness can be more effectively engaged and expeditiously connected to permanent housing. Additional RRH projects will create increased availability of tenant based rental assistance to allow persons to quickly transition from the street into an apartment of their own. Finally, expanding the stock of PSH in our community will ensure that chronically homeless individuals and families can achieve stability through placement into permanent housing with wraparound support services.

New project applications in this NOFO have demonstrated a commitment to prioritizing persons experiencing unsheltered homelessness through the services and housing for which they wish to receive funding. Understanding the complex needs of individuals and families with histories of unsheltered homelessness, their projects have been meticulously designed to offer low-barrier, client-centered, and culturally responsive care to ensure that each person they serve are provided a pathway to transition from homelessness into permanency.

2.a. Low barrier temporary housing operated in NYC through emergency shelter, low-barrier shelter beds, and stabilization beds provides an opportunity for persons experiencing homelessness, including those currently unsheltered, to come off the street and receive services and support to secure permanent housing. This, in contrast to other communities without this unique right to shelter mandate, leads to a decrease in unsheltered homelessness in our community, as unsheltered individuals can be placed in temporary/emergency settings regardless of system capacity. In 2022, only 5.6% of total homeless persons in NYC were unsheltered.

SSO projects requesting funding in this NOFO will provide additional support to individuals and families experiencing unsheltered homelessness in navigating our current system to access all available benefits and housing options to allow them to exit homelessness. Requested street outreach, housing navigation, and care coordination projects seek to build out more robust capacity to reduce burden and difficulty in accessing permanent housing, with the goal of ultimately reducing unsheltered homelessness, through meaningfully client-centered approaches.

The 'Housing Our Neighbors Plan: A Blueprint for Housing and Homelessness' plan released by the Adams Administration earlier this year highlights a city-wide commitment to pursue policy changes to streamline and accelerate pathways out of shelter to permanent housing by breaking down silos and eliminating bureaucratic barriers to accessing permanent housing.

2.b. The NYC CoC are adopting coordinated entry processes that reduce unsheltered homelessness – through expansion of users and broadened access. Use of NYC’s Coordinated Entry system has grown significantly in the last year. From 7/1/2021 to 9/27/2022, 24 new agencies, 382 new sites, and 4804 users have been added to the system. This inclusion of additional agencies and staff that serve individuals experiencing homelessness, many of whom may be unsheltered, leads to expanded and more equitable access to permanent housing to allow individuals to exit homelessness and maintain stability.

Through the implementation of the Emergency Housing Voucher Program, access to NYC’s Coordinated Entry system, CAPS, was expanded to ensure that all initial eligibility screenings for EHV were conducted through CAPS. This expansion of CAPS for partners in healthcare, criminal justice, foster care, and DV that previously may not have been as familiar with the system, enables them to refer their program participants through the system for available permanent housing resources in our CoC. The CoC CAPS Committee and its subcommittees continuously evaluate system performance and access to CAPS to ensure continued reduction in homelessness.

3. As a part of the extensive network of Street Outreach services reaching unsheltered persons 24/7 across all five boroughs of NYC, Street Outreach teams will continue to work directly with unsheltered persons to identify and move into available permanent housing resources. Outreach teams work with program participants to complete Surveys in NYC’s Coordinated Entry System, CAPS. By expanding staff and resources available for Street Outreach through this NOFO, Outreach providers will be able to enhance their services and coordination, thus increasing capacity to connect those living in unsheltered situations with housing resources available in our community.

In particular, the Breaking Ground *Project Welcome MAT* project will be implemented through the Street Outreach teams to connect those living in unsheltered situations with permanent supportive housing resources. The project goes a step further and seeks to reduce the amount of time that it takes to move into permanent supportive housing, thereby narrowing the gap between a “paperwork first” approach to housing and a true Housing First approach.

4.a. With a CoC focus on increasing access to identification, in response to difficulty obtaining documents needed to apply for EHV, the CAPS system was expanded to pull available documents in HRA’s OneViewer document system. This enhancement to CAPS pulls vital documents that HRA has in their OneViewer system so that case managers can access the following in CAPS when completing a Survey: scanned copies of Social Security Cards, Photo Identification, Birth Certificates, and more; this substantially eases the application process for EHV. Outside of EHV, this enhancement will continue to benefit persons who are unsheltered or have histories of living in unsheltered situations as it will be easier to compile all necessary application materials to access housing and other resources in our community.

4.b. As discussed earlier in our plan, the CoC has expanded housing navigation services through the EHV Program. Additionally, the CoC’s growing portfolio of Rapid Re-Housing is expanding the availability of housing navigation services available to persons experiencing homelessness across our city. In the 2021 NOFO, the NYC CoC was awarded 7 new RRH projects totaling an increase in \$5,002,233 in our portfolio of RRH services available. In both the FY22 CoC Program NOFO and Special Unsheltered NOFO, the NYC CoC is applying for an additional 7 RRH projects totaling \$9,060,781.92 showing a growing commitment to provide essential rental assistance and housing navigation services to persons experiencing homelessness in our CoC.

4.c. Investment in supportive services has been expanded annually through our CoC Program Competition where new RRH and PSH projects have received CoC funding. Additionally, through the Youth Homelessness Demonstration Program (YHDP), the CoC is expanding services available to fund services for youth and young adults experiencing homelessness. Supportive Services Only funds requested in this NOFO will also expand services and staffing across NYC street outreach teams, build out infrastructure for coordinated care with our

healthcare system, and provide much needed support to facilitate faster moves from shelter or the street and into permanent housing. Enriched services that will be provided through new RRH and PSH projects requested in this NOFO seek to provide the intensive, individualized services that are necessary to support New Yorkers experiencing homelessness in stabilization and security found in permanent housing.

Focusing on access to healthcare, in recent years, DHS has expanded collaboration and partnership with our hospital and healthcare system. NYC Health + Hospitals' Safety Net Clinics, with locations in Manhattan, Brooklyn, the Bronx, and a new location planned to open in Queens in 2022, are recognized as excellent providers of comprehensive integrated health care for New Yorkers experiencing homelessness. Safety Net practices deliver patient-centered, trauma-informed primary care services in close collaboration with behavioral health practitioners and a broader multidisciplinary team. Community health workers, including those with lived experience of homelessness, form key relationships with our patients and provide a vital connection to the practice in between provider visits, support patients as they navigate the healthcare and social services systems, and empower patients as they transition into permanent housing. These care teams will also be staffing NYC Health + Hospitals mobile Street Health Outreach & Wellness (SHOW) units starting in the fall of 2022. In April 2021, NYC H+H launched its Street Health Outreach + Wellness (SHOW) program, which provides medical & behavioral health, social needs referrals, and basic supplies to New Yorkers experiencing homelessness at sites throughout the five boroughs, identified in collaboration with DHS. SHOW has distributed over 18,000 hygiene kits and over 2,000 intranasal naloxone kits since its inception. SHOW partners with NYC H+H's Virtual ExpressCare - Behavioral Health to provide mental health services, include treatment initiation for opioid use disorder. These services are slated to expand over the next several years through support from The Leona M. and Harry B. Helmsley Charitable Trust.

The NYC Dept. of Health and Mental Hygiene partners closely with DHS to develop innovative care options for persons experiencing homelessness, especially those who are unsheltered. The most innovative model of mental health and substance use treatment implemented in recent years, Intensive Mobile Treatment (IMT), has had demonstrated success helping people with very complex life situations, transient living situations and/or involvement with criminal justice systems to move from the street or shelter into stable housing. Based on the success of the original demonstration project, IMT has expanded to serve over 800 New Yorkers at a time. DOHMH works closely with DHS to prioritize access to this resource for the highest risk New Yorkers that are experiencing homelessness.

[P-6. Involving Individuals with Lived Experience of Homelessness in Decision Making & Meaningful Outreach](#)

1. The NYC CoC currently has two permanent Committees that are led by and for persons with lived experience: the CoC Persons with Lived Experience (PWLEx) Committee and the Youth Action Board (YAB).

The mission of the PWLEx Committee is to serve as the voice of representation and advocacy on behalf of the currently or formerly homeless population in New York City. The vision of the PWLEx Committee is to serve as a liaison between the NYC CoC and currently or formerly homeless persons, to participate in the decision-making process of the NYC CoC's Steering Committee, and to fully and actively participate in the evaluation of new and renewing NYC CoC housing and homeless services projects.

The YAB aspires to be agents of change using lived experiences of homelessness as a tool to bridge the gaps between homelessness and quality of care for all youth 16-24 years living in New York City. The YAB is a body of directly impacted young people using their lived experiences to inform policy and create systematic change to combat youth homelessness.

These Committees have long been central to the work of the CoC and actively work to recruit new members with lived homeless experience to join.

Members of the PWLEx Committee regularly conduct outreach to recruit additional members to their committee. The Committee developed flyers and a Welcome Kit to assist in outreach and orientation for new members. In addition, many PWLEx members are active participants in advocacy and organizing at a State, City, and Federal level, where they can further recruit and share the work of the Committee with persons experiencing homelessness. Committee members are also active participants in outreach through various churches and faith-based organizations across the city, where they can build relationships with persons experiencing homelessness and educate them on the CoC and work of the PWLEx Committee. Social media platforms, including Facebook, are often used for public education by members to further recruit. The PWLEx Committee recently hosted a barbeque in Central Park to connect and invite new members to join and learn more about the Committee. Separate from direct outreach to build out membership in the Committee, many members, through efforts described above, use the knowledge they have built through their experience and work with the CoC to assist persons in navigating the complex housing and homeless services system in NYC.

The YAB maintains an active presence on social media (Instagram and Facebook) where they continuously seek to recruit youth and young adults with lived experience. General YAB meetings occur monthly and are open to any youth and young adult with experience of homelessness that would like to join. Similar to the PWLEx Committee, the YAB had a barbeque to connect in person and meet new members. In partnership with RHY Providers, the YAB has also shared flyers with information on how to get involved in several Drop-In Centers and other youth-serving programs.

2. The intentional integration of persons experiencing homelessness into the CoC decision-making structure is a core value of the NYC CoC. There are four seats on the 17-seat CoC Steering Committee that are dedicated to persons with lived experience, two for youth/young adults and two general seats. As an elected body and the official board of the CoC, the Steering Committee provides direction to and coordinates the efforts of CoC Committees, sets policy priorities, and communicates with the public and external stakeholders to build their understanding of homelessness and the solutions required to prevent and eradicate it.

In addition to the four seats on the CoC Steering Committee, persons with experience of homelessness are active participants in all Committees, Subcommittees, and Workgroups of the CoC. The Domestic Violence Committee and Income Access Committee are each led by a person with lived experience. This participation and leadership of Committees ensures that all decisions and work of the CoC are influenced and informed by persons with lived homeless experience.

YAB members have played a central leadership role in the implementation of the Youth Homelessness Demonstration Program in NYC through their participation in the Planning Committee and work to create ‘Opportunity Starts with a Home’, our Coordinated Community Plan. Through this process, YAB members diligently worked to shape the City’s strategy to prevent and end youth and young adult homelessness in NYC.

Through two contracts with Non-Profit providers in the community, the CoC has committed \$100,000 of Planning Grant dollars annually to support involvement of persons with lived experience and ensure that individuals are equitably compensated for their time and work in CoC business.

In 2022, for the first time in the City’s history, homeless and formerly homeless New Yorkers were invited to meet with the Mayor at City Hall and weigh in directly on policies and plans to combat homelessness. Feedback and experience shared in these discussions shaped the creation of ‘Housing Our Neighbors: A Blueprint for Housing and Homelessness’, a coordinated, citywide plan to address housing and homelessness in our community. These meetings marked a major milestone and laid the groundwork for a new approach to housing and homelessness that incorporates the feedback and ideas of directly impacted New Yorkers.

3. The CoC encourages projects to involve homeless and formerly homeless in the delivery of services in a few ways. CoC funded projects are evaluated annually on when and how they collect feedback on program operations. This is done through the CoC’s Local Priorities Survey asking a series of questions to measure the

level of engagement with their project participants by asking a) if has a person with lived experience on their Board of Directors or another Policy-Making Body/Consumer Advisory Board/Committee, b) if the agency conducts persons with lived experience Satisfaction Surveys, or c) if the agency has a Grievance Policy for participants. The intent behind these questions is to gauge where and how feedback is collected, received, and eventually incorporated into the day-to-day practice of CoC funded projects and generally by their organizations.

All new projects funded through this NOFO will incorporate input and expertise from persons with lived experience into the delivery of services. For example, DHS's *Project Casa* will assemble a Lived Experience Recruitment Advisory Panel consisting of employment shelter, reentry program, and educational/vocational job training program experts to create job descriptions and employee recruitment strategies to inform recruitment and hiring of people with lived experience of homelessness to serve in the care coordinator positions, and other grant-funded positions where possible. Goddard Riverside's *Manhattan Street Outreach Team* project will hire peer outreach workers to ensure that there is consistent, meaningful engagement from persons with lived experience as a core function of their street outreach work. Breaking Ground's *In-Reach* project plans to hire persons with lived experience as consumer advocates to work with outreach staff to provide intensive, client-centered support, including escorts to appointments and systems navigation support, to further support clients in addressing barriers to permanent housing, including substance use. Care For the Homeless' s *Home:BASE* and *Coordinated Care for Housing Success* projects will coordinate their existing Peer Outreach program that employs individuals with lived experience as members of the care coordination and rapid re-housing teams, performing outreach to potential recipients of healthcare and RRH services. Finally, GMHC's *Connection to Housing + Care* project will convene a Consumer Advisory Board (CAB) comprised of GMHC clients and housing residents who are living with HIV/AIDS that will meet during the initial 6-month start-up phase, and then meet at least quarterly thereafter to offer input into the overall structure and approach of the program, while continually reviewing project data and findings to help address barriers to achieving successful outcomes.

P-6a. Involving Individuals and Lived Experience of Homelessness in Decision Making – Letter of Support from Working Group Comprised of Individuals with Lived Experience of Homelessness

The NYC CoC has worked closely with the CoC Persons with Lived Experience Committee throughout this NOFO process. Committee members provided invaluable input that has shaped local competition priorities, new project design, new project scoring, and CoC Application content. See attached letter of support from the CoC Persons with Lived Experience Committee for further demonstration of this collaborative partnership.

P-7. Supporting Underserved Communities and Supporting Equitable Community Development

1. New York City has a “right to shelter” established following a consent decree issued in 1981. As such, NYC's underserved population consist of those who remain unsheltered and those in shelter who remain unhoused after long periods of time. To identify potential unsheltered individuals not receiving services, outreach providers canvass the entire city quarterly and track their encounters or any previously unidentified hot spots in an app and dashboard. Outreach teams also respond to 311 calls from community members alerting them to individuals in need. The annual robust unsheltered homeless survey, the city-run Homeless Outreach Population Estimate, HOPE, is conducted in coordination with the Point-in-time Count. HOPE was designated by HUD and national homeless researchers as a gold-standard methodology for the unsheltered PIT count. It allows the city to identify new high-density areas and changes in unsheltered dynamics year to year.

NYC's coordinated entry system, CAPS also conducts extensive outreach to engage a diverse set of referring entities serving underserved populations to allow them to access the system and submit surveys and apply for housing on behalf of their program participants. Referring entities include shelters, outreach, inpatient care, substance use services, service providers for justice involved persons, youth services, and other organizations.

In addition, Homebase, HRA's community-based homeless prevention program, has locations across the city. For those in shelter, NYC DSS regularly conducts in-depth ad hoc assessments of different aspects of shelter and housing programs. These assessments are designed to provide insight into characteristics of individuals and households that may lead to differences in outcomes, for instance cause them to stay in shelter longer or exit to housing at different rates. NYC DSS analyses draw on multiple datasets and are often complemented with qualitative insights through interviews and other primary data collection.

2. Underserved communities in NYC interact with the homeless services system via outreach, drop-in centers, or intake and assessment shelters or shelter intake. In addition, Homebase locations across the city provide prevention services. The outreach/shelter system works closely with hospitals, jails, public safety, and transit providers to coordinate services. A recent data comparison of unsheltered to sheltered individuals in NYC, though limited given available identifiable data, found that older white males and individuals with behavioral health issues were disproportionately represented among the unsheltered. The analysis explored length of stay and exit outcomes within the DHS shelter system, finding some differences by race and ethnicity. Compared to other groups, Blacks and Hispanics tended to stay longer in shelter, and while they had similar overall rates of exit, they were more likely to be placed in subsidized housing when compared to unsubsidized exits and exits on own. Continued efforts to expand subsidized housing opportunities may therefore be particularly important for Black and Hispanic households. This also applies to a small number of Asian and Pacific Islander older adults (age 55+), with the highest average stays in shelter. Based on qualitative interviews, contracted NYC shelter providers have reported that those with poor or no credit/work history or who are undocumented have greater barriers for housing. Ongoing weaknesses in employment and job creation as a result of the COVID-19 pandemic have made it challenging for families with limited employment histories to comply with work requirements that are a condition of eligibility for certain rental assistance programs. While our shelter system is robust and has adapted through the Covid-19 pandemic to keep people sheltered safely, it is under a tremendous strain with the recent dramatic influx of asylum seekers from the southern U.S. border in need of emergency shelter and without the necessary documents to more easily secure housing.

3. The current strategy in NYC to provide services to the underserved is to secure more permanent housing, improve housing administrative processes, increase health and housing related services, and lower barriers to services and shelters. While these efforts are not necessarily targeted, increasing our capacity and reach will inherently aid underserved communities. Specifically, NYC created the NYC 15/15 Supportive Housing Initiative to create 15,000 PSH units in 15 years. This includes designated units for young adults with emerging mental health and substance use issues, both singles and those pregnant/parenting. For the first time, young adults from DHS and DYCD shelters are eligible for city-funded supportive housing through the NYC 15/15 Supportive Housing Initiative. In the first five years, NYC 15/15 has housed nearly 3,000 people in more than 2,200 households. In September 2021, NYC raised rent levels for its rental voucher program CityFHEPS to match Section 8 Fair Market Rent (FMR) levels. NYC is also administering the nearly 8,000 Emergency Housing Vouchers (EHV) received in 2021.

Administratively, NYC is adding more available housing to the coordinated entry process (CAPS). In addition, NYC's new Landlord Management System, CurRent, launched in January 2022, provides more transparency, serves as a repository for documents, and streamlines data entry and payments for its CityFHEPS program. Separately, the NYC Mayor's Public Engagement Home Support Unit (HSU) works with rental owners, real estate agents, and property managers to lease apartments to qualified New Yorkers receiving rental assistance. HSU Specialists help participating owners and agents navigate the rental process by arranging viewings, assist with leasing paperwork, and ensure access to financial incentives for placements of qualifying tenants into stable housing. HSU also quickly responds to and resolves payment questions as well as other issues that arise during tenancy. NYC continues to assess ways it can improve housing application and placement processes to minimize the time and effort for applicants, staff, and landlords. A 2019 DSS study of housing placement challenges and facilitators in the DHS Families with Children system highlighted the importance of a strong and consistent prioritization of housing placement, coupled with an ability to navigate the wide range of housing

options and a high staff retention rate (Rockey, 2019). Focus groups conducted by DSS with shelter providers and city agency staff regarding voucher and supportive housing programs in 2021 highlighted the importance of streamlining business processes to attract and retain landlords (Kealey et al., 2022).

In the past few years, NYC has added many services that will positively impact underserved individuals. In 2022, NYC was awarded a SAMHSA grant for a Harm Reduction program in DHS shelters, as overdose is the leading cause of death among NYC DHS program participants. This grant will fund shelter staff training and a peer support program equipped with naloxone training and kits, anti-stigma training, and a healthcare referral program. This also includes creating a trauma-informed care environment. NYC also funds housing navigators, move-in services, aftercare and access to free housing legal services for low-income households. In 2022, ENDGBV contracted with victim service providers that provide specialized housing navigation services to meet the unique housing barriers experienced by DV survivors. Improvements to CAPS were made to direct those who identify as DV/GBV survivors to the FJCs, DV hotline, and NYC Hope to DV/GBV supports like counseling, legal, economic empowerment on their path to finding permanent housing. NYC's Public Engagement Unit (PEU) works with tenants or those seeking housing on source of income and other types of housing discrimination.

Finally, NYC is committed to making shelter more accessible in addition to shelter being a right. In summer 2022, the New York City Mayor Eric Adams and the Partnership for New York City launched the Homeless Assistance Fund — a collective public-private initiative to provide services and mental health resources to New Yorkers experiencing homelessness. The Homeless Assistance Fund, with over \$8 million dollars pledged from NYC's business community, will partner with Breaking Ground, a homeless outreach and housing nonprofit, to accelerate getting unsheltered New Yorkers and individuals living with mental illness into the treatment programs and housing they need. This program will layer onto and strengthen the city's existing homeless outreach initiatives, including Mayor Adams' Subway Safety Plan, that has connected approximately 2,000 individuals to shelter since beginning in February 2022. Mayor Adams allocated more funding in FY23 to aggressively expand and enhance outreach efforts and specialized resources, including Low-barrier shelter beds, stabilization beds, and Drop-in Centers. This is the largest investment made by any city administration in street outreach and targets low-barrier programs to support some of our most vulnerable New Yorkers experiencing homelessness on the streets and in the subways.